



Capital Markets Day

June 6, 2019

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Agenda

2:00pm	Coffee and registration
2:10pm	Welcome/Agenda
2:25pm	Introducing video – the LoopUp way
2:50pm	MeetingZone transition update
3:05pm	New product: 'Event by LoopUp'
3:20pm	Q&A 1 and Break
3:45pm	Clifford Chance case study
4:10pm	Deep dive 1: Pods
4:30pm	Deep dive 2: Lead Gen
4:45pm	Wrap-up
4:50pm	Q&A 2 followed by refreshments

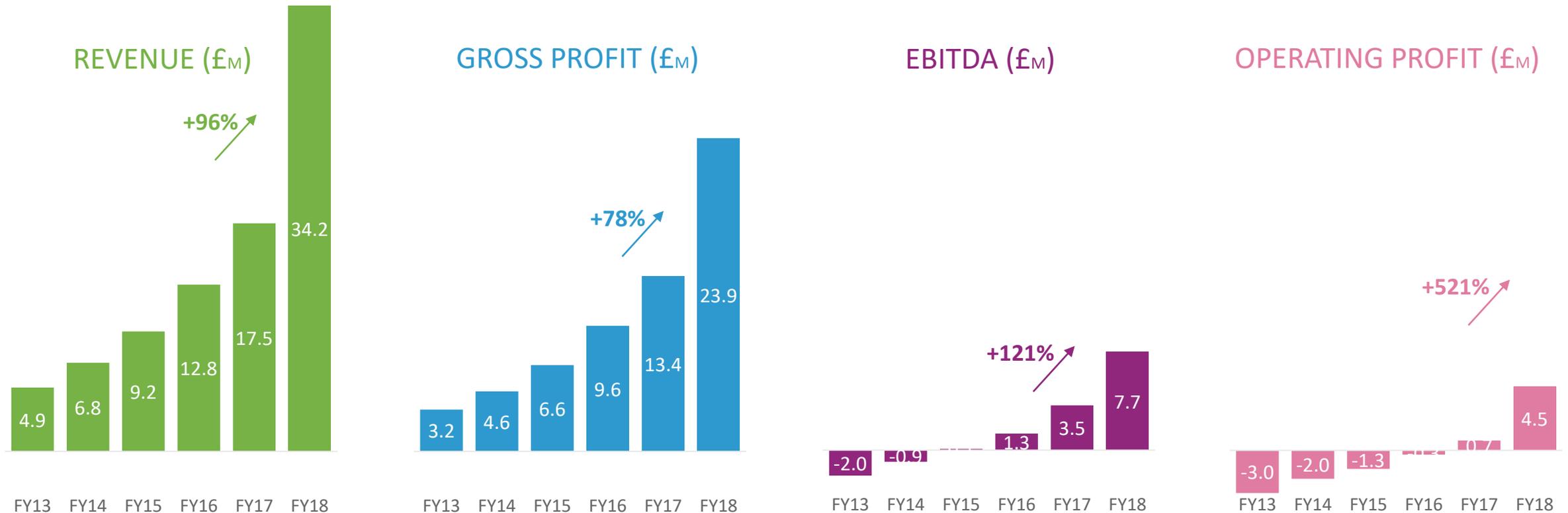


Steve Flavell
co-CEO

'State of the Nation'

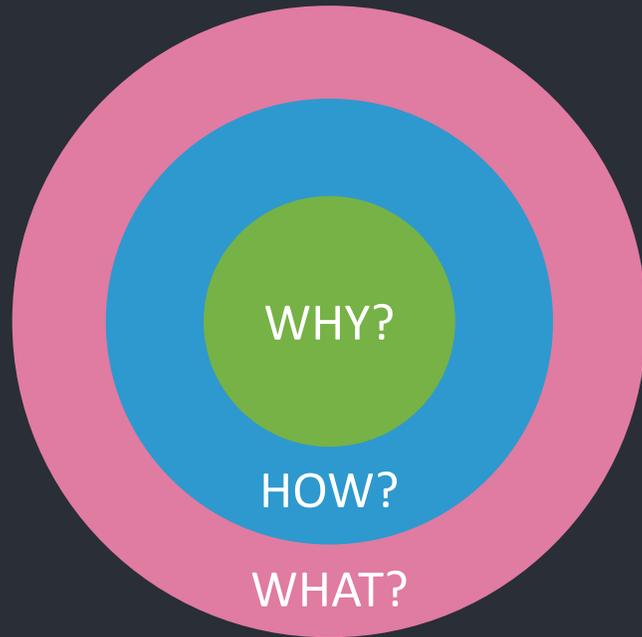


A highly differentiated strategy and market proposition
Delivering compelling commercial results
Built to scale



* Includes MeetingZone from June 2018 acquisition; 2013-16 exclude discontinued technology licensing line of business, which ended in Nov 2016; 2018 excludes non-recurring transaction costs and exceptional reorganisation costs relating to the acquisition of MeetingZone

Why? How? What?



LOOPUP EXISTS TO SOLVE A MAINSTREAM ADOPTION PROBLEM

- 68% of the enterprise world are still 'dialing in'
- Learning feature-rich software is difficult in real-time with guests
- So they stick with dial-in as the safe play

BY OFFERING SOFTWARE THAT REQUIRES NO LEARNING

- Features scope: less is more
- Intuitive, prescribed flow
- Minimalist UI design

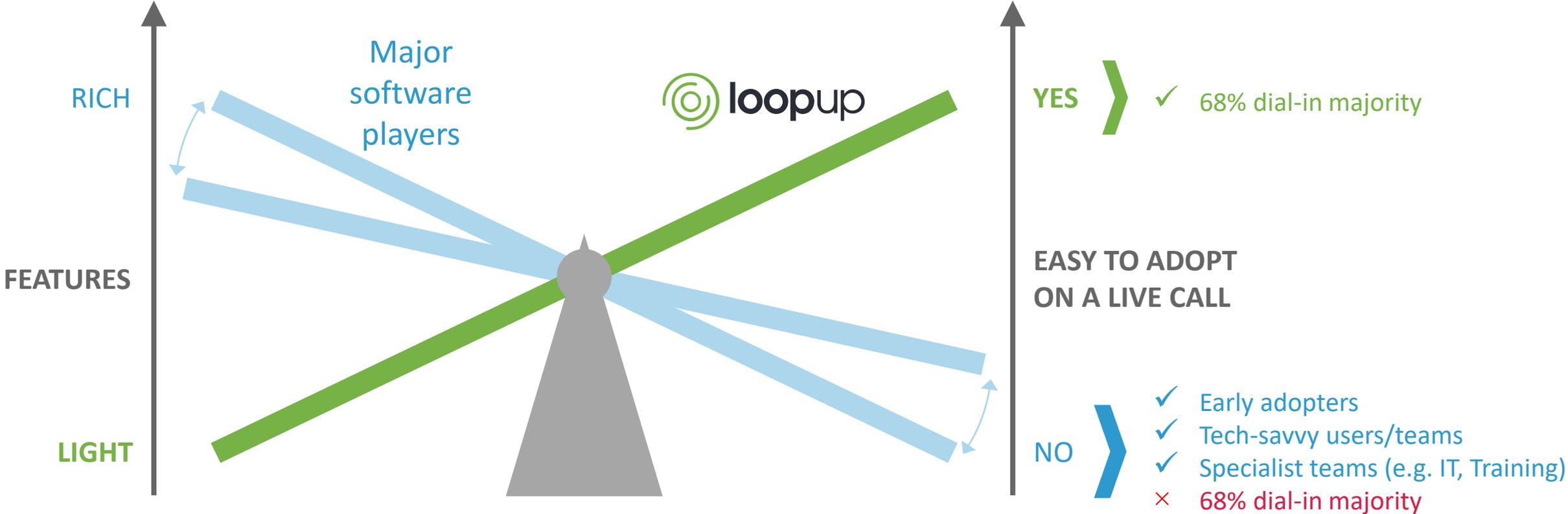
LOOPUP IS A PREMIUM SAAS SOLUTION FOR REMOTE MEETINGS

- For discerning, mainstream professionals on their important, day-to-day calls
- Audio quality first – every leg of every call
- Naturally guide users to a richer meeting experience – no training required

Competitive positioning



LoopUp has a contrarian approach to attract the mainstream majority



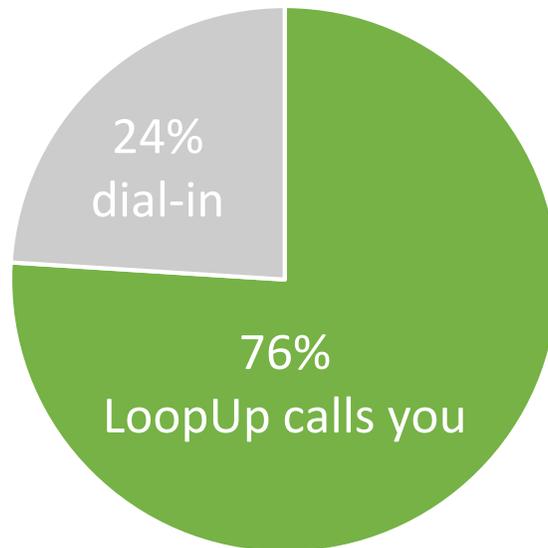
Competitive positioning



Strong user engagement that drives retention

USER PRODUCT ENGAGEMENT*

How LoopUp users are joining meetings



* All new LoopUp users since Jan-16

CUSTOMER RETENTION (2018)

5.5% gross revenue churn

(FY2015-17: 5.3%)

1.0% negative net churn

i.e. net growth**

(FY2017: 2.2% at FY2018 forex)

** Includes all accounts won more than 2 years prior to the calculation date

So, given our strategy and target market,
how might we think about adding video
into the LoopUp product?

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Michael Hughes
co-CEO



Alex Breen
CPO



Jana Rhyu
Sr. Director,
Product

Video adds value in the right context...



But how should we implement for LoopUp's mainstream target market?



Participant join flow for 'Video First' products



May be fine for part of the market, but what about the 68% who still dial in?

Zoom's 'Video First' user flow

Participant join flow for 'Video First' products



May work for early adopters, but what about the 68% who still dial in?



- Time to install app if running late
- Permission to install
- Avoid software 'bloat'

- What if I don't want to be on camera?
- Multitasking
- Early (or late) calls

- Connectivity hiccups impact quality for all
- Most computers are poor speakerphones
- Multiple participants joining in one room => feedback!

We need a very different approach for our market



DOWNLOAD REQUIREMENT



Get participants on the call quickly
No download required to participate!

CAMERA ANXIETY



Don't force camera on
Host invites video, if and when suitable

AUDIO CONSISTENCY

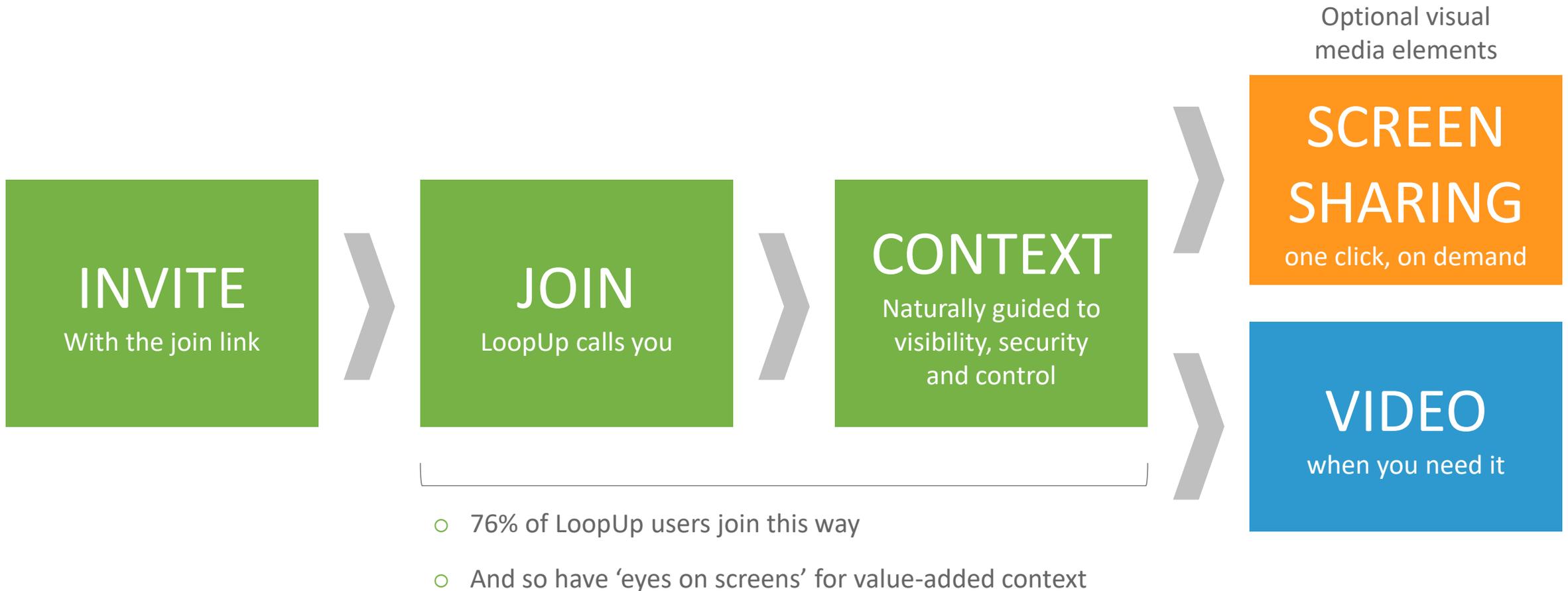


Separate audio and video
Audio quality not bandwidth-dependent

Demo



For LoopUp target market, a 'NO TRAINING FLOW' is key



Video – the LoopUp way



Audio first, video when you need it, in a guided 'flow'

GET PARTICIPANTS ON
THE CALL QUICKLY

DON'T COMPROMISE
AUDIO CONSISTENCY

ONLY ENABLE VIDEO
WHEN NEEDED AND
AT THE HOST'S
DISCRETION

SHOW PARTICIPANTS
WHAT THEY NEED TO
SEE WHEN THEY NEED
TO SEE IT

**NO DOWNLOAD
NEEDED**

**LEVERAGE THE PSTN
TO CONNECT
PARTICIPANTS**

**VIDEO LAST,
AND ONLY WHEN
REQUIRED**

**LOOPUP GUIDES YOU
THROUGH!**

Go-to-market rollout plan



Expands addressable market, enhances proposition, and offers additional source of value-added revenue

Pricing

- Just pay for it if you use it
- Per-minute, per-person showing/viewing video
- As per screen sharing

Rollout

- Phased rollout from today through Q319
- Same approach we took for screen sharing

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Ben Fried
VP, Group Commercial

MeetingZone acquisition – rationale recap



Transition MeetingZone audio business to LoopUp platform



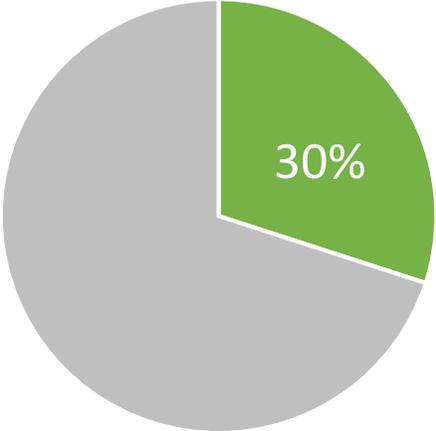
ADOPT LOOPUP PRODUCT CHARACTERISTICS

Opportunity to delight customers with a better product and change churn/retention characteristics



AMPLIFY PRODUCT NETWORK EFFECT

>30% of new LoopUp business comes from a network effect in the LoopUp product



Source: 2017 LoopUp data



COST SAVINGS TO REINVEST IN ORGANIC GROWTH

>£3 million of annual overhead cost has been saved following the acquisition



Reinvestment into organic growth

MeetingZone overheads

Key transition project

2 key phases to transition c.£11m of MZ audio revenue

Sep 18 – Jul 19

Phase 1

Managed transition

- Larger and/or more complex accounts
- Transition to LoopUp just like any normal account win
- Pitched as an upgrade at grandfathered rates

Aug-Sep 2019

Phase 2

Lift-and-shift

- Automated transition of all other accounts
- Dial-in numbers and access codes unchanged
- Phased approach

Key transition assumptions



Overall positive

NET NATURAL CHURN
PRIOR TO TRANSITION

LOSS AT THE POINT
OF TRANSITION

UPLIFT POST
TRANSITION

Assumption
at the point
of acquisition

~~10%~~ p.a.

~~15%~~

~~6%~~

Latest view

**Marginally
worse**

**Materially
better**

Better

- Similar loss rate but no new MZ sales

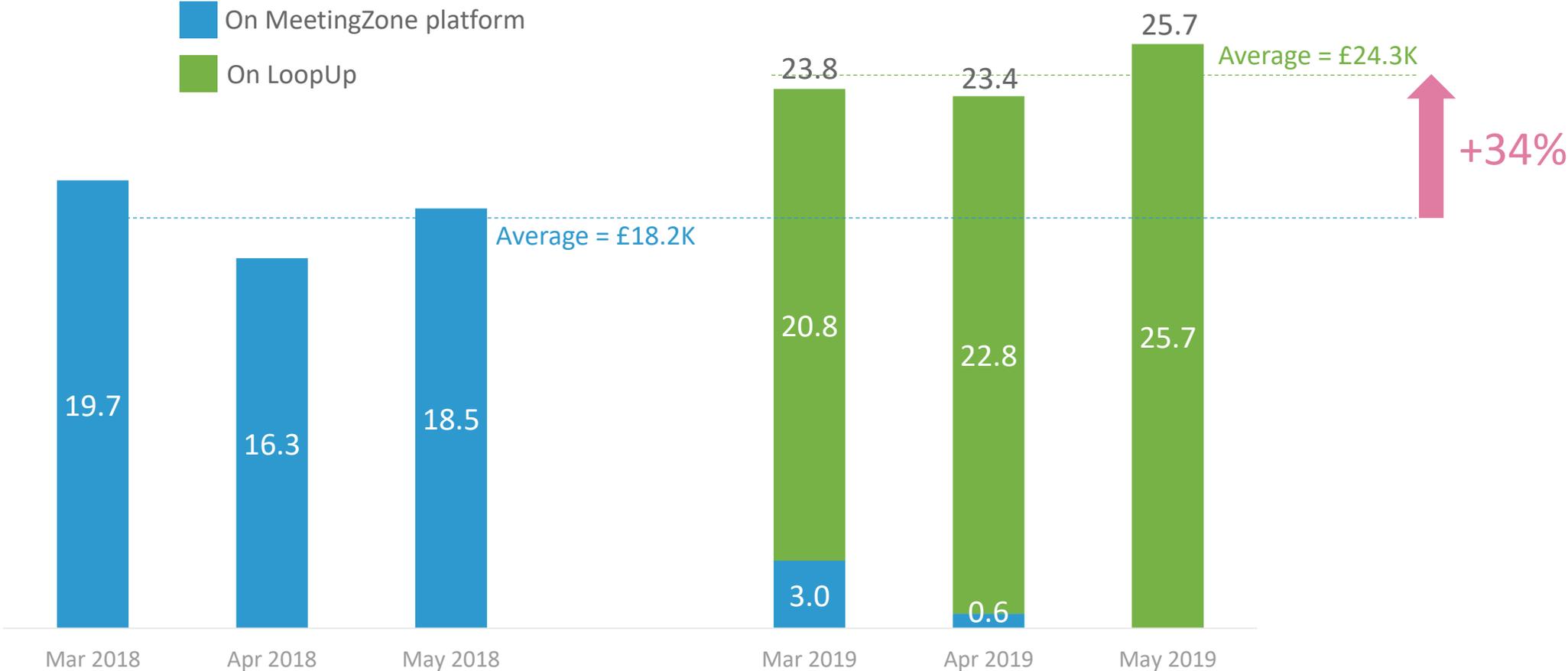
- Of 253 accounts met so far in Phase 1, only 8 intend not to transition (c. 2% of revenue)

- Really strong early uplift results on Phase 1 transitions

Early phase 1 transitions



34% revenue uplift from first 10 transitioned customers



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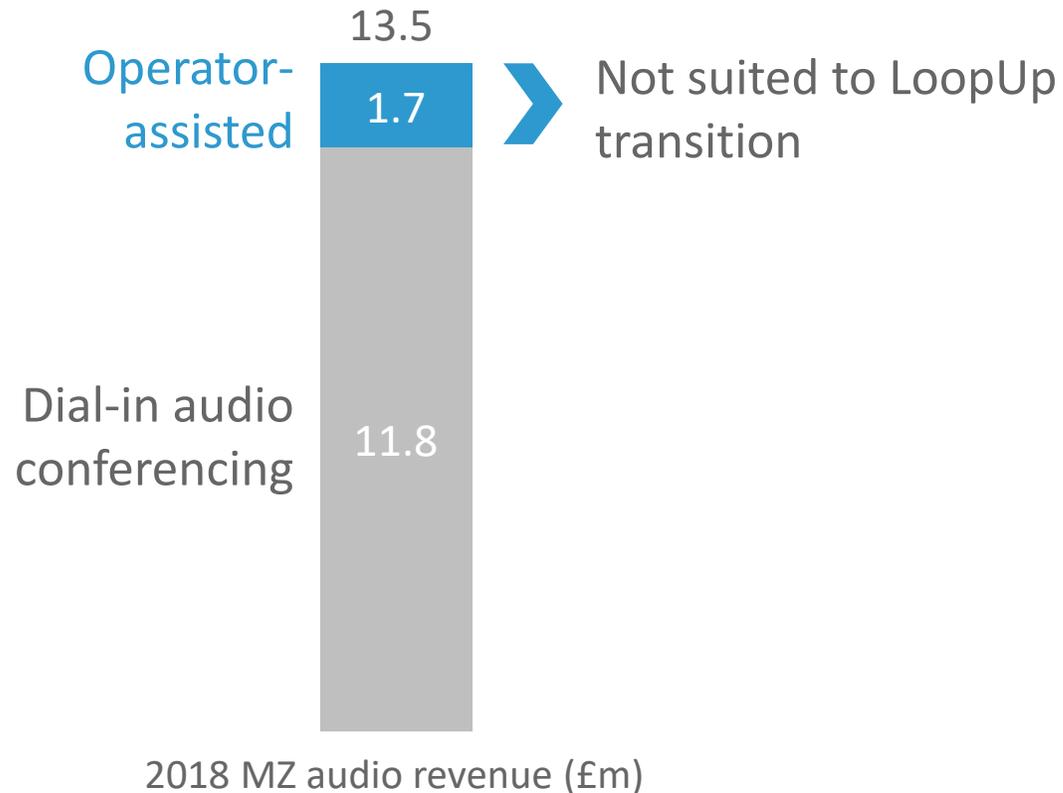
Elin Morgan
Head of Event

Challenge and opportunity

An unexpected growth engine



THE CHALLENGE

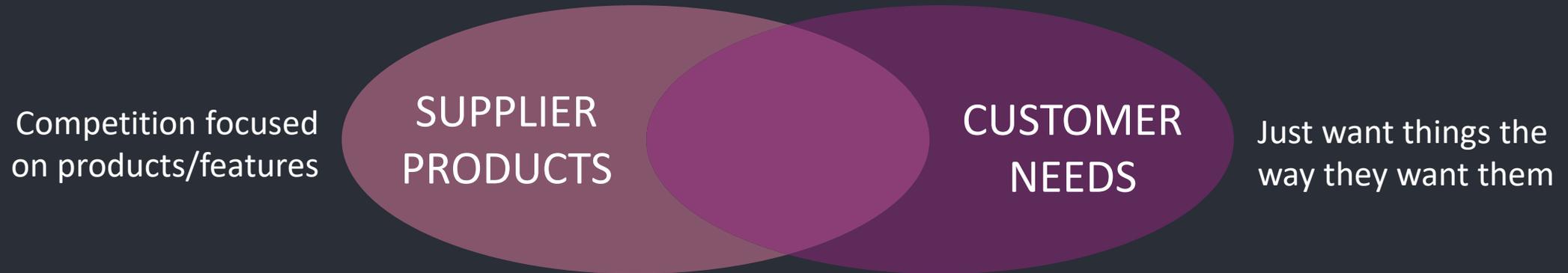


THE OPPORTUNITY

- Large market
 - Operator-assisted: c.\$0.4b*
 - Wider webcasting: >\$2.5b**
- Untapped LoopUp cross-sale potential
- High gross margin
- Experienced team of operators
- Infrastructure
 - Otherwise redundant £3m investment in bridges
- Mismatch between supply and demand

* Wainhouse Research 2017
** Global Market Estimates 2016

Mismatch between supply and demand



NOT TAILORED TO NEEDS



- Confusing product options
- Convolved booking process and unclear steps

COMMUNICATIONS



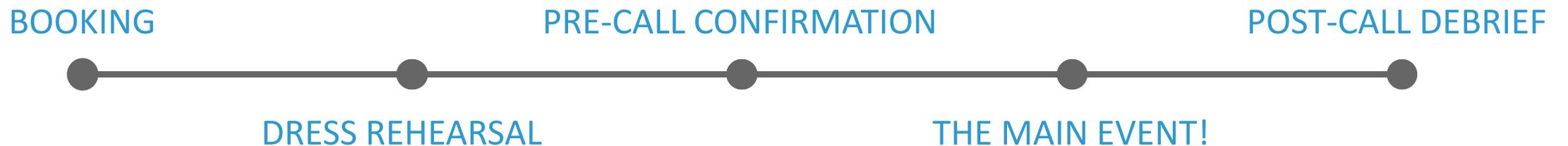
- No single point of contact
- Variable operator quality
- No one guiding me through

Introducing 'Event by LoopUp'

Differentiated through PEOPLE



A hand-held, 'white-glove' experience from end to end:



Operational plan

Growth!

Operations

- Leverage existing MZ infrastructure and capacity
- Q319: replicate Cardiff operations in Boston
- 'Operator Academy'
 - Exceptional, consistent execution
 - Career progression path

Go-to-market

- Rebrand
- Marketing messaging to promote differentiation
- Cross-sell through LoopUp account management and pods

Product

- New online booking tool to assist sales/operator staff and customers
- Simplified, transparent pricing
- Extend offer into webcasting

“It went incredibly well; the minister was very pleased. Mollie was superb as our customer service contact and as our Operator, and a real pleasure to work with.

Totally professional, highly competent, incredibly helpful, and hand-held us throughout the sheer weirdness of doing this sort of event.

After the practice call, we felt 100% more confident about it all, and that confidence wasn't misplaced as she handled everything smoothly and without fuss”

Major British Government Department

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Andrew Birch
Sr. Director, Pods



C L I F F O R D
C H A N C E

From dial-in to dial-out:

How Clifford Chance transformed their remote meetings

Andrew Birch

Senior Director, Global Sales

C L I F F O R D
C H A N C E

ABOUT CLIFFORD CHANCE

- One of the world's pre-eminent law firms
- Operates across 32 major financial centres in Europe, Asia Pacific, the Americas and the Middle East

“We consider how investing in smart technology can improve value and outcomes for clients.”



ABOUT LOOPUP

- Premium remote meetings provider
- 17 offices and more than 2,000 clients, including 30% of the UK's top law firms

“Our mission is to provide a better and more secure experience on important, day-to-day remote meetings.”



loopup
Lexipol
Global News

LoopUp Group plc, the premium remote material contract renewal with leading glob

The mini conference Americas



LoopUp signs significant contract renewal with law firm Clifford Chance

LoopUp Group plc, the premium remote material contract renewal with leading glob



LoopUp signs three-year contract renewal with Clifford Chance

20 Dec 2023 09:48



RELATED NEWS

THE MOST READ

- London open: Stocks flat as pound rallies: Sino-US talks eyed
- Wednesday newspaper update: Brexit, bitcoin, Paddy Power, tax avoidance



LoopUp Renews Conference Call Contract With Law Firm Clifford Chance

LONDON (AApress News) - Remote meetings firm LoopUp Group PLC on Friday announced a "material" contract renewal with law firm Clifford Chance.

18 December 2023 11:00 AM



TYPICAL ISSUES WITH DIAL-IN CONFERENCING



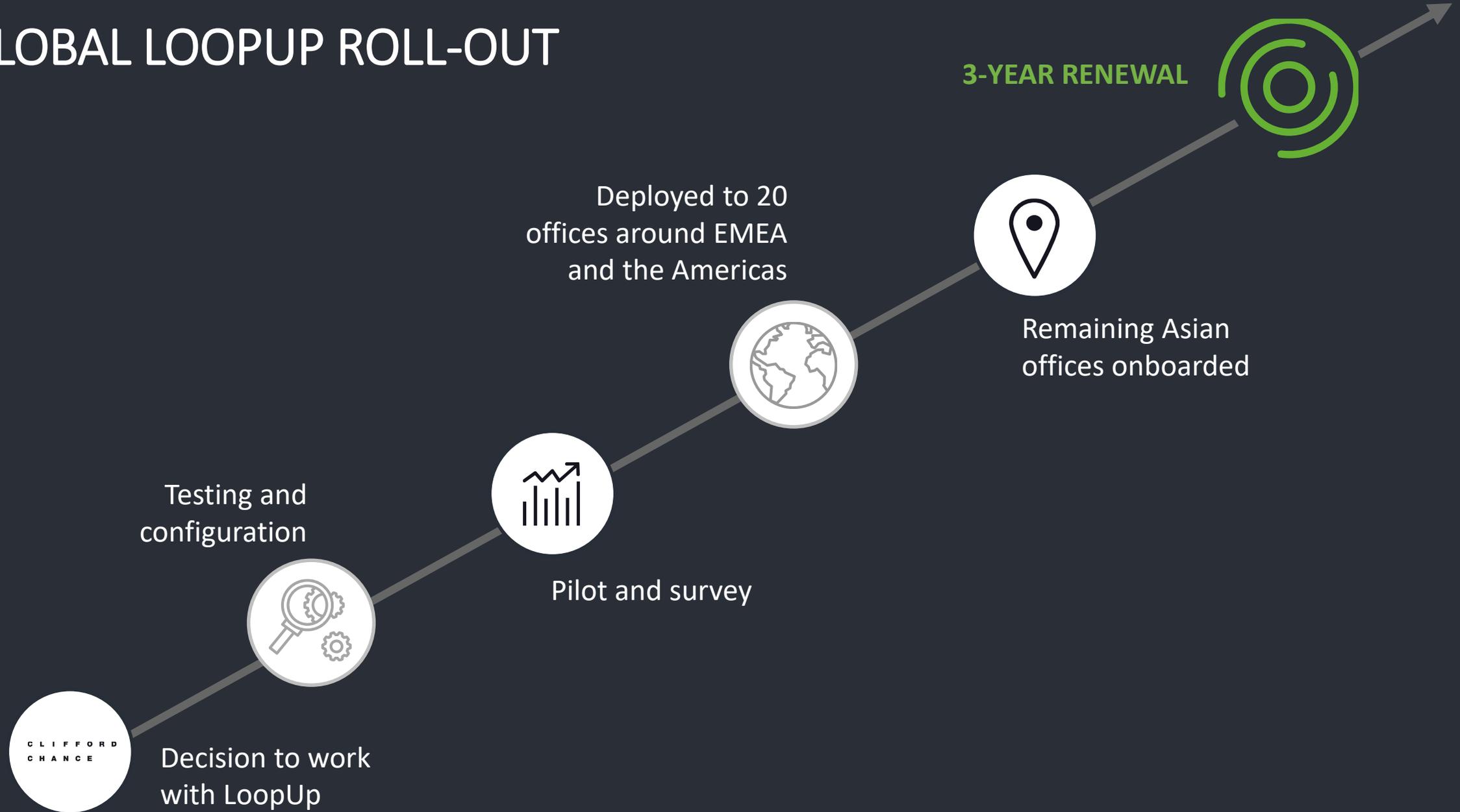
CLIFFORD
CHANCE

“Who just
joined?”

“Who’s that
speaking?”

“Who has
all the
background
noise?”

GLOBAL LOOPUP ROLL-OUT



CLIFFORD CHANCE PRIORITIES



CLIFFORD
CHANCE

LIKED BY LAWYERS



Ease-of-use to inspire
widespread adoption

SECURITY



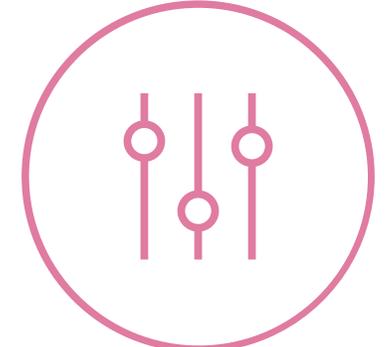
Enterprise grade security
and data protection

PREMIUM CALL QUALITY



Reliable, consistent call
quality, globally

INTEGRATION

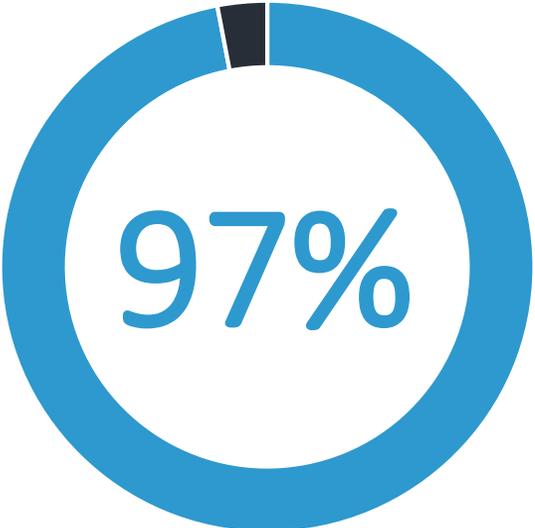


Integrates with
existing business tools
and processes

APPEAL TO - AND ADOPTION BY - LAWYERS



The 3,855 users are no longer dialing in on 86% of their calls



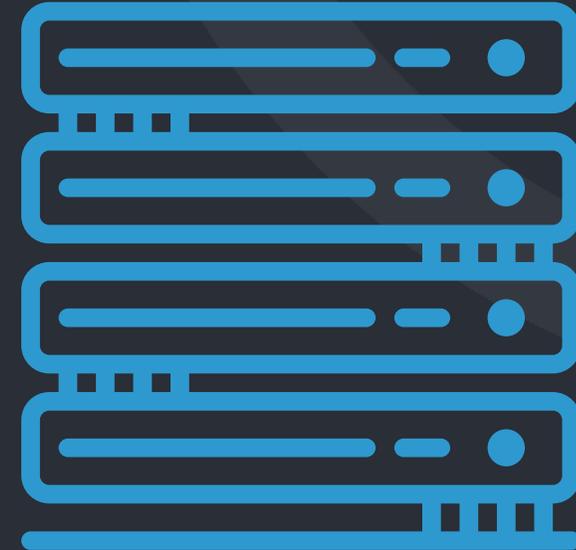
Are using mobile app and/or Outlook add-in

A MORE SECURE WAY TO MEET



CLIFFORD
CHANCE

- State-of-the-art tier-3 data centres globally
- Data protection and GDPR policies
- ISO27001 certification globally
- **THE PRODUCT**



ONLY THE HIGHEST QUALITY CALLS, EVERY TIME

- PSTN audio rather than VoIP
- Objective PESQ scoring
- 'Tromboning' solved



CLIFFORD
CHANCE



GLOBAL CALL QUALITY



CLIFFORD
CHANGE

"TROMBONING"

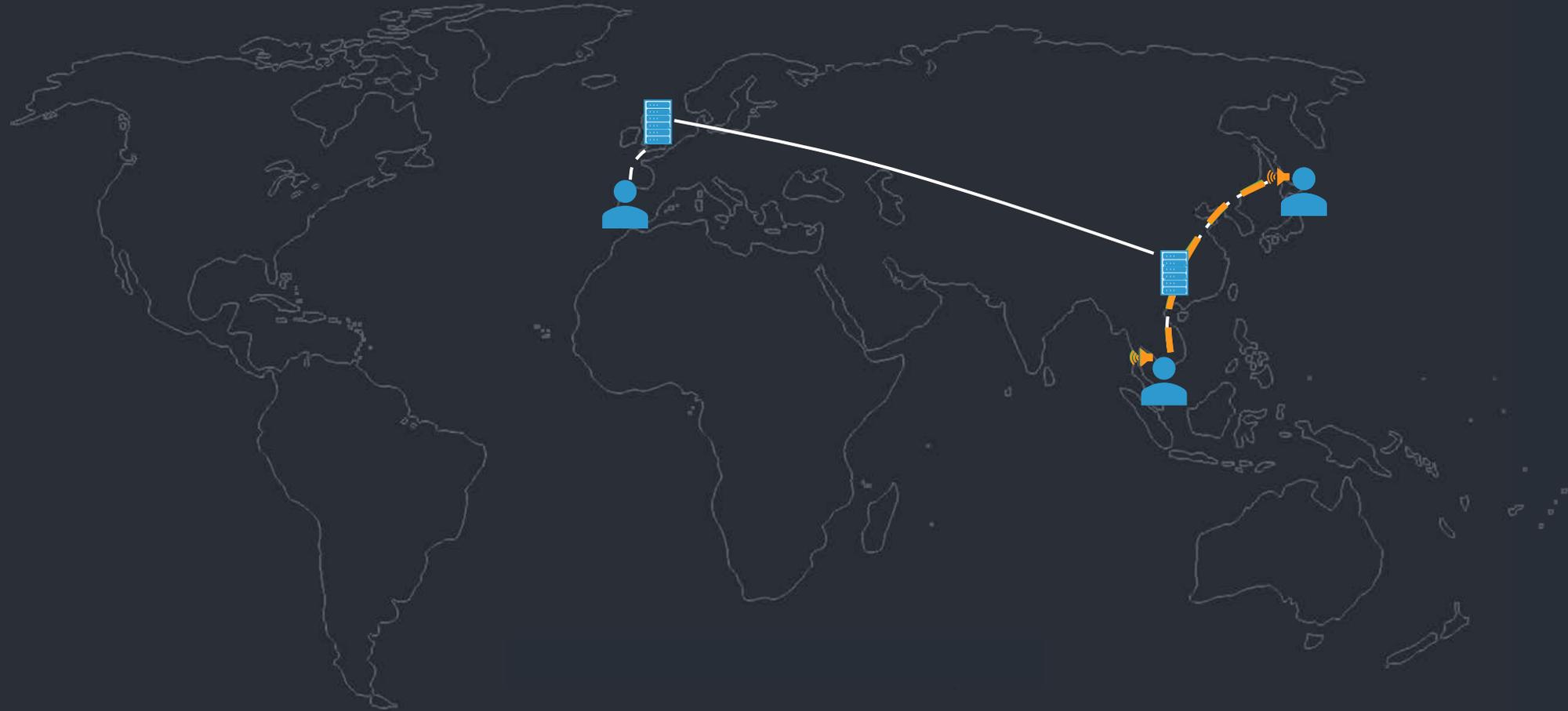


GLOBAL CALL QUALITY

DISTRIBUTED BRIDGING ARCHITECTURE



CLIFFORD
CHANCE



INTEGRATES WITH EXISTING BUSINESS TOOLS AND PROCESSES



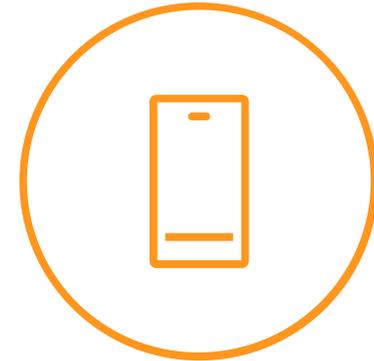
CLIFFORD
CHANCE



OUTLOOK



SSO



MOBILE APPS



CLIFFORD
CHANCE

“Our people have
really taken to LoopUp”

Paul Greenwood
CIO, Clifford Chance

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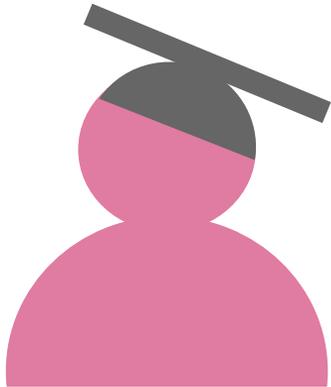


Marcus Greensit
COO

The genesis of pods

Pre-pod challenges and inefficiencies

INCONSISTENT HABITS



Graduates performed better than tenured sales reps

MISALIGNED INCENTIVES



INDIVIDUALISTIC

co-CEO:

“How’s it going?”

Junior sales person:

“Great thanks. Had a really interesting meeting with the CIO of McKinsey yesterday.”

co-CEO:

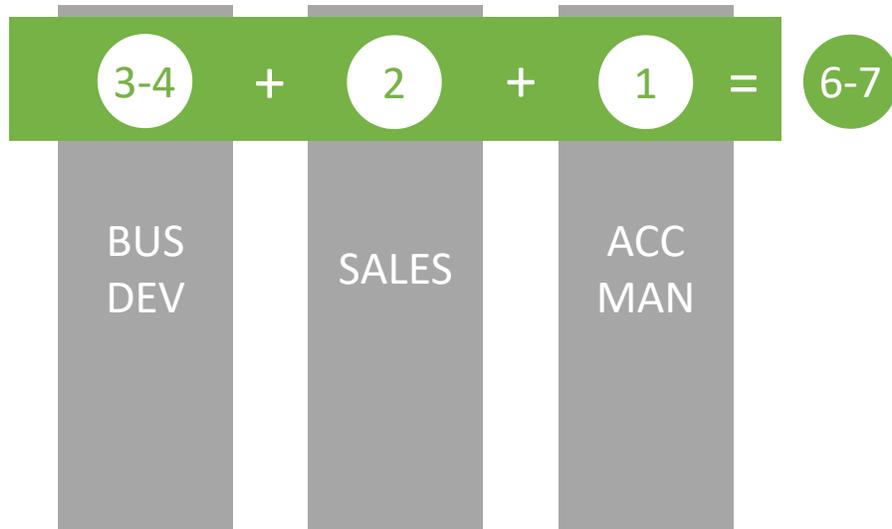
“Wow – fantastic. Who was at the meeting?”

Junior sales person:

“Oh, just me...”

LoopUp Pods

Proprietary approach to team selling



- Cross-functional teams of 6-7 people
- Bonused solely as a team
- Hired without sales experience; trained our way
- To highly structured methods and processes
- Workflow integrated into Salesforce.com



BEST FOOT FORWARD



PLAYING TO STRENGTHS



SELF-POLICING



SENSE OF OWNERSHIP

Pod training

Sharing best practice



Continuous Training



High Quality

Shared Best Practice

Continually Evolving

 **SCALE**

Pod metrics



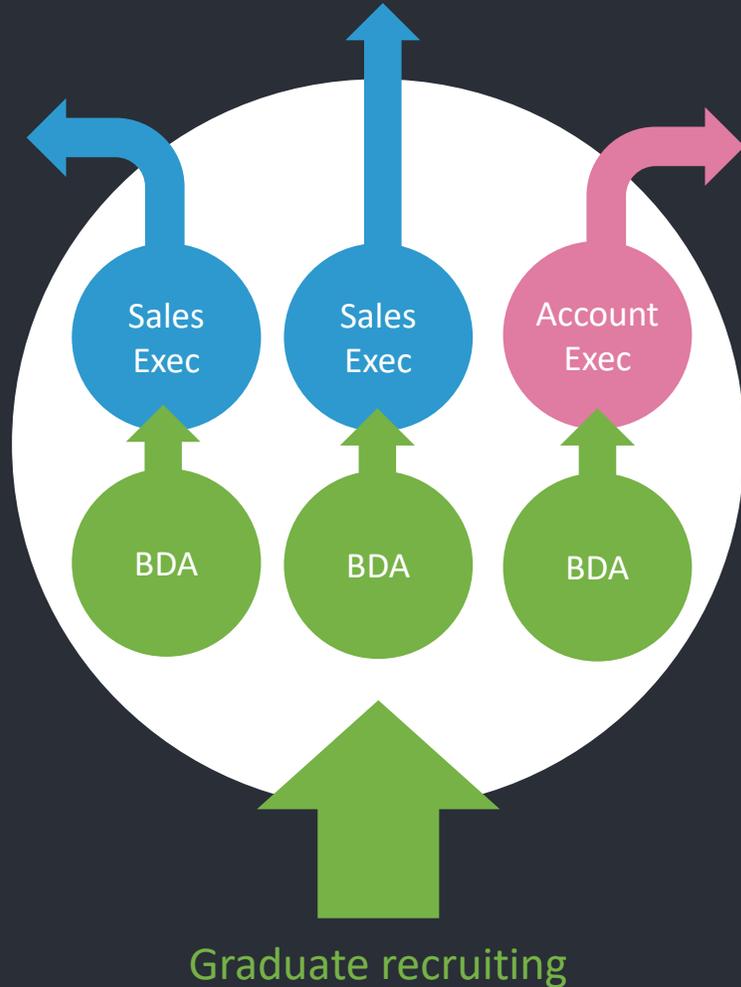
Consistently strong return on investment

New annual recurring gross margin

	2016	2017	2018
Output per pod	£379K	£362K	£368K
Return on every £1 invested (incl. increasing marketing spend from 2016-18)	£0.77	£0.75	£0.73

How pods naturally grow

Natural pods growth of 25-30% p.a.



- University-leaver hiring
- c. 18-24 months to progress from a more junior BDA to a more senior sales/account exec
- c.40% attrition along the way
- As there become too many sales/account execs, they 'mushroom out' to form new pods
- More juniors are then recruited to back-fill the vacant junior BDA roles



c.25-30% ANNUAL GROWTH IN PODS

Acceleration through 'Pod Academy'



A dynamic lever to accelerate – not replace – natural expansion of pods

THE ACADEMY

- Career change hiring
- 3-months intensive training
- Goal: match skills of junior hires post 2 years
- Pod Academy 1: 14 achieved goal
- Pod Academy 2: Germany and France focus with Aug 19 start date
- Expect to average 13 quota-effective pods during FY2019

PROGRESS TO DATE IN THE FIELD

- 4 months out: progress is on track
- Pipelines are already at 46% of norm
- Closed 17 deals



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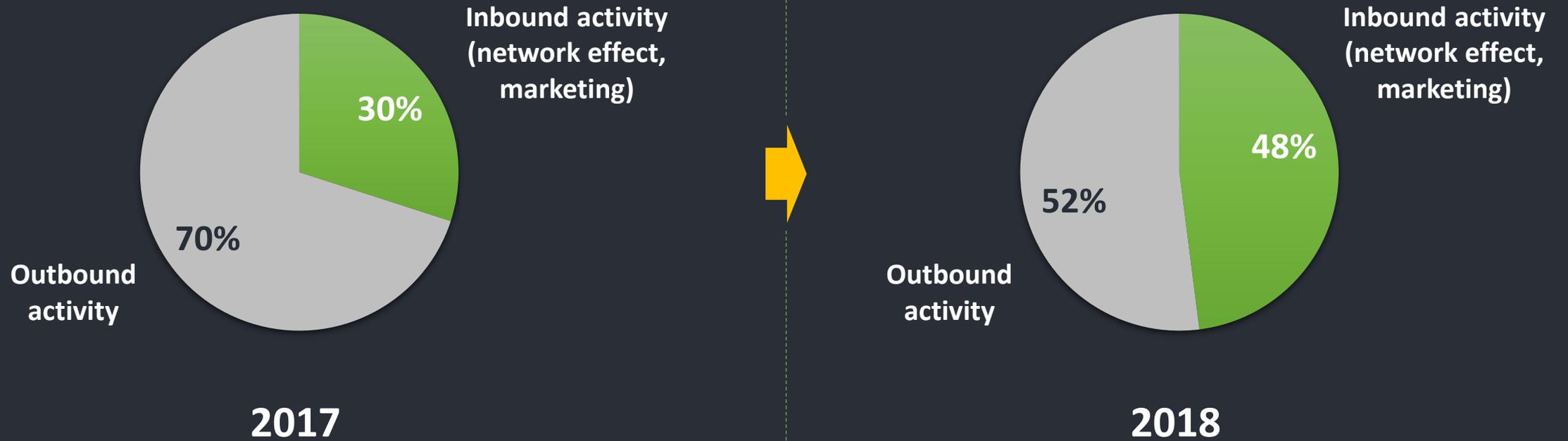
Rob Jardine
CMO

We started ramping our marketing activity in 2018...



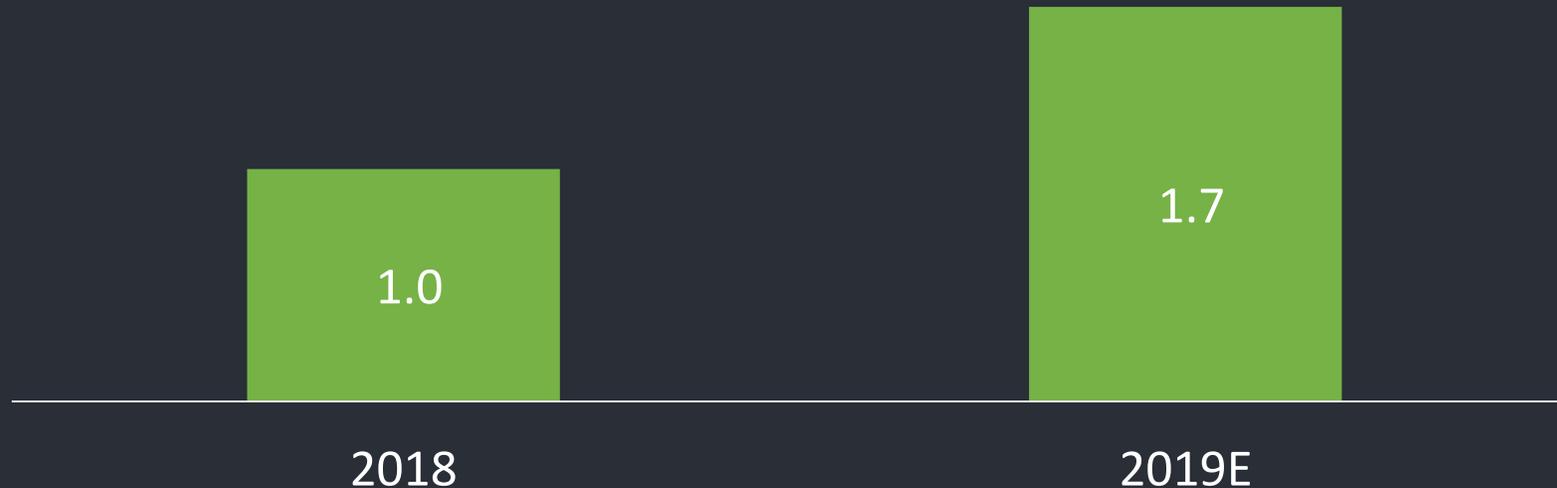
... with a clear commercial impact

NEW REVENUE BY OPPORTUNITY SOURCE



We are continuing to increase our marketing investment in 2019

MARKETING SPEND £m



MARKETING SPEND AS % OF REVENUE

2.9%

3.3%

Marketing priorities for 2019



**Develop world-class
marketing capabilities**



**Build brand awareness
and engagement**



**Generate
inbound leads**

We're clear about the core story to tell...



Most users still dial in to conference calls with numbers and codes...

How enterprise users are joining conference calls



...in spite of the poor dial-in experience



LoopUp overcomes common adoption barriers...

- ✓ Designed for mainstream
- ✓ Not overloaded with features
- ✓ No training required
- ✓ Reliable, high quality experience

...leading to improved business outcomes

How LoopUp users are joining conference calls

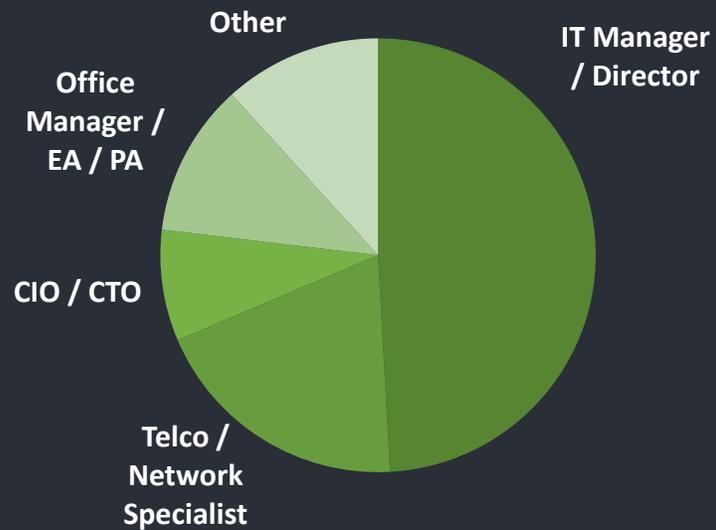


...and the audience we want to reach



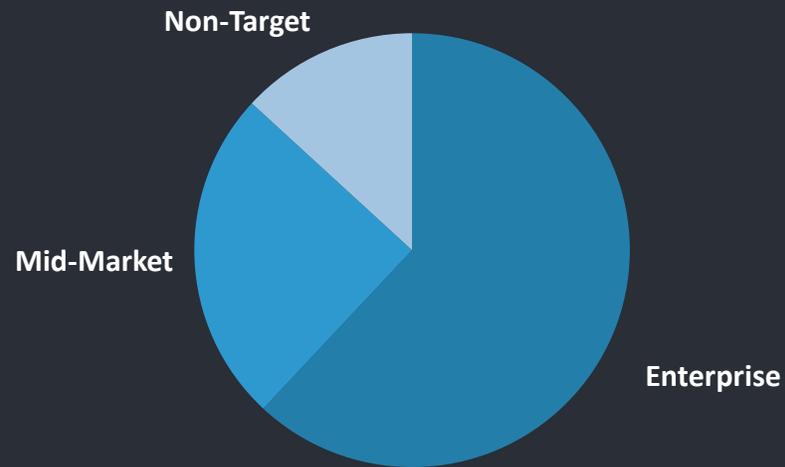
Senior IT professionals...

**LOOPUP CLIENT BASE BY REVENUE:
PRIMARY DECISION MAKER**



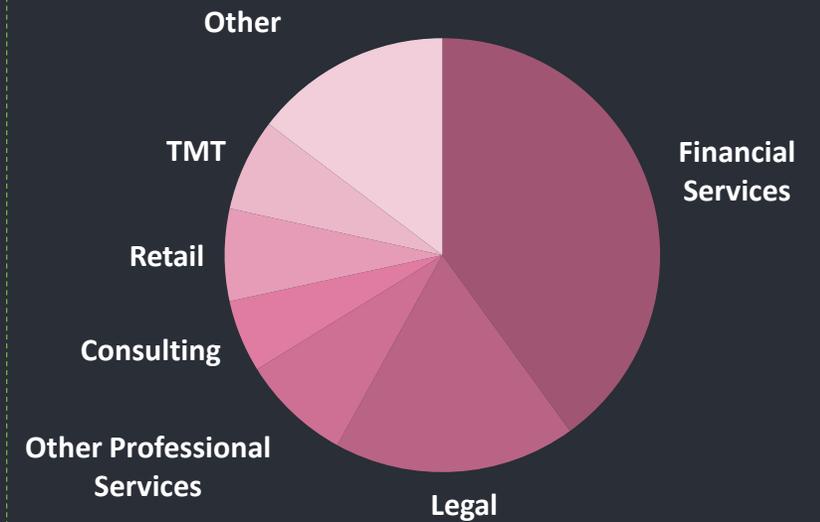
...at enterprise or mid-market businesses...

ACCOUNT SIZE

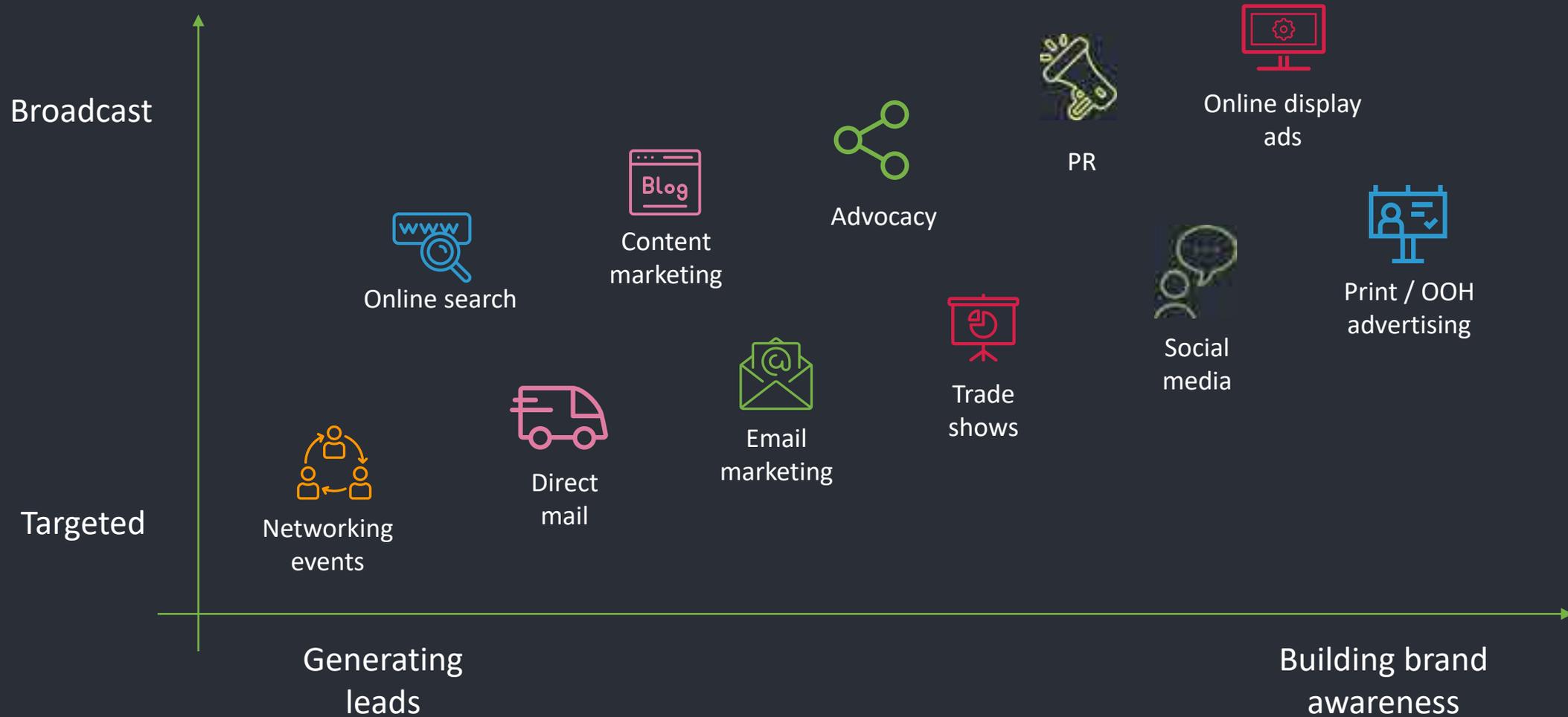


...in industries where premium remote meetings are important

INDUSTRY SECTOR



We target users and decision makers at various points in the sales cycle





Print / OOH
advertising

Wales vs. Ireland Six Nations Rugby, March 2019





Print / OOH
advertising

England vs. Pakistan Cricket ODI, May 2019





Print / OOH
advertising

Subway adverts New York City, May 2019





Networking
events

EA Reception London, May 2019





Direct
mail

Video Brochure Campaign US, UK and Australia, Jan – Apr 2019



**240
sales meetings
in 4 months
from this
campaign**

“The video brochure was very impressive and well received”

**Operations Director,
Global Markets Company**

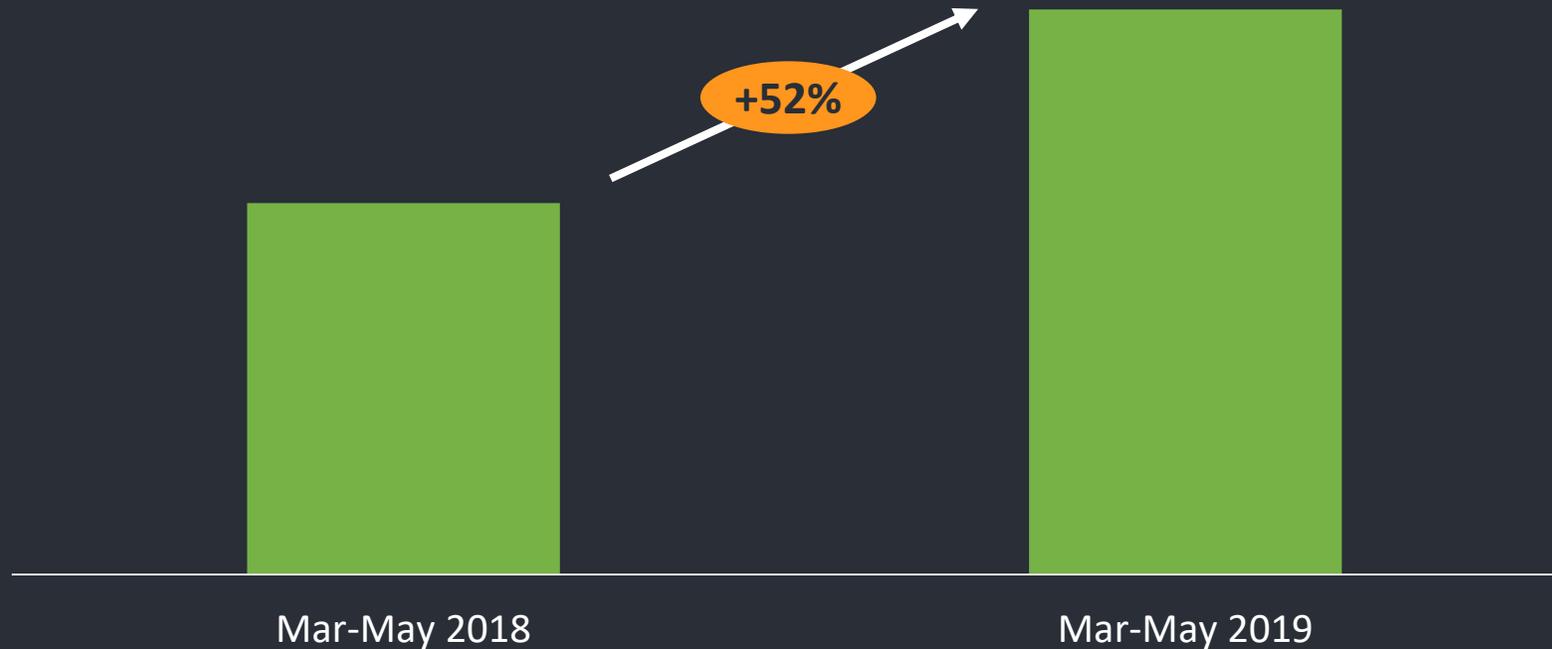
Other 2019 YTD marketing highlights



	Activities	Impact
 Website	Localised loopup.com in 6 languages (Spanish, German, French, Swedish, Simplified and Traditional Chinese)	52% increase in leads from localised websites
 Email marketing	Targeted bi-monthly content to over 60,000 validated decision makers	10x increase in clicks from emails
 Social media	Daily posts to LinkedIn, Twitter and Facebook	3x increase in social media engagement
 Industry events	Major industry events and trade shows	100% increase in events sponsored
 Advocacy	Power users encouraged to review LoopUp	4.5/5 on Capterra (42 reviews) 4.3/5 on Gartner (16 reviews)

And it's working! 2019 marketing activities are driving significant pipeline growth

FIRST CUSTOMER MEETINGS
(LOOPUP SALES QUALIFIED LEADS)



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Delivering compelling commercial results

Built to scale

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4:10pm	Deep dive 1: Pods
4:30pm	Deep dive 2: Lead Gen
4:45pm	Wrap-up
4:50pm	Q&A 2 followed by refreshments



Thank you

And refreshments...