



Capital Markets Day

June 6, 2019

Important Information



This presentation is being made only to and directed at: (a) persons who have professional experience in matters relating to investments falling within Article 19 of the Financial Services and Markets Act 2000 (Financial Promotion) Order 2005 (the “FPO”); or (b) high net worth entities, and other persons to whom it may otherwise lawfully be communicated, falling within Article 49 of the FPO (all such persons together being referred to as “relevant persons”); or (c) any other person to whom this promotion may lawfully be directed. Any person who is not a relevant person should not act or rely on this presentation or any of its contents.

This presentation may contain forward-looking statements with respect to certain of the plans and current goals and expectations relating to the future financial conditions, business performance and results of LoopUp Group plc (“LoopUp”). By their nature, all forward-looking statements involve risk and uncertainty because they relate to future events and circumstances that are beyond the control of LoopUp, including amongst other things, LoopUp’s future profitability, competition in the markets in which LoopUp and its subsidiaries operate and its ability to retain existing customers and win new customers, changes in economic conditions generally, terrorist and geopolitical events, legislative and regulatory changes, changes in taxation regimes, exchange rate fluctuations and volatility in LoopUp’s share price. As a result, LoopUp’s actual future financial condition, business performance and results may differ materially from the plans, goals and expectations expressed or implied in these forward-looking statements. LoopUp undertakes no obligation to publicly update or revise forward-looking statements, except as may be required by applicable law and regulation (including the AIM Rules). No statement in this presentation is intended to be a profit forecast or be relied upon as a guide to future performance.

Agenda



2:00pm	Coffee and registration
2:10pm	Welcome/Agenda
2:25pm	Introducing video – the LoopUp way
2:50pm	MeetingZone transition update
3:05pm	New product: 'Event by LoopUp'
3:20pm	Q&A 1 and Break
3:45pm	Clifford Chance case study
4:10pm	Deep dive 1: Pods
4:30pm	Deep dive 2: Lead Gen
4:45pm	Wrap-up
4:50pm	Q&A 2 followed by refreshments

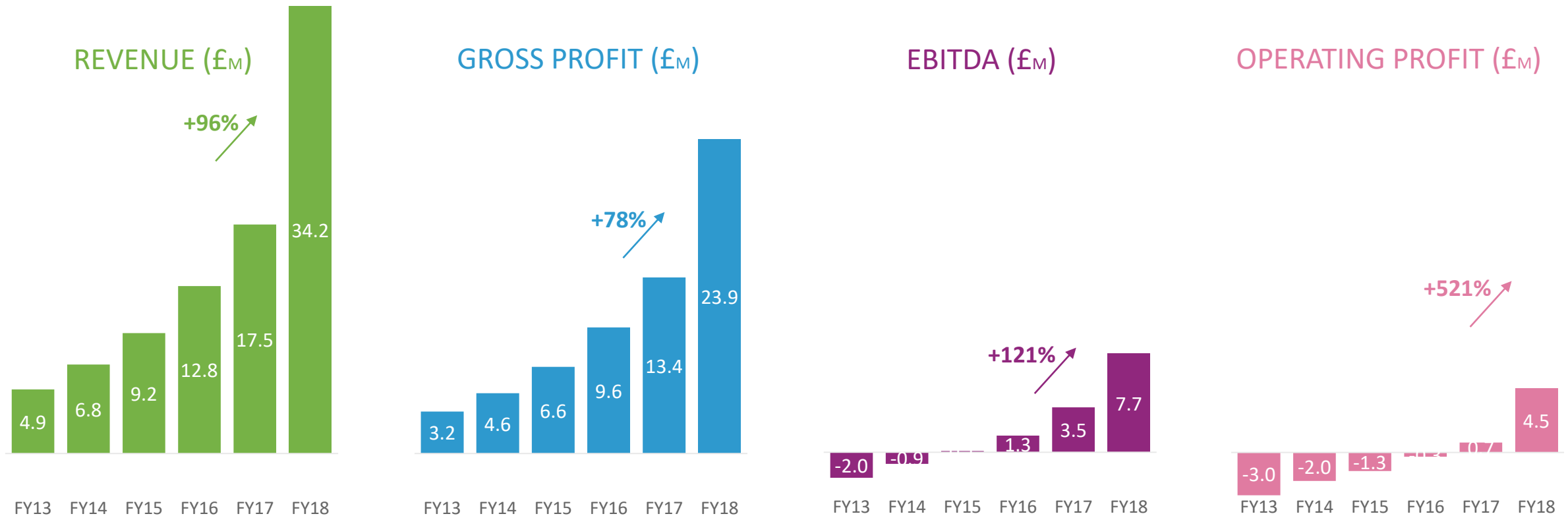


Steve Flavell
co-CEO

'State of the Nation'

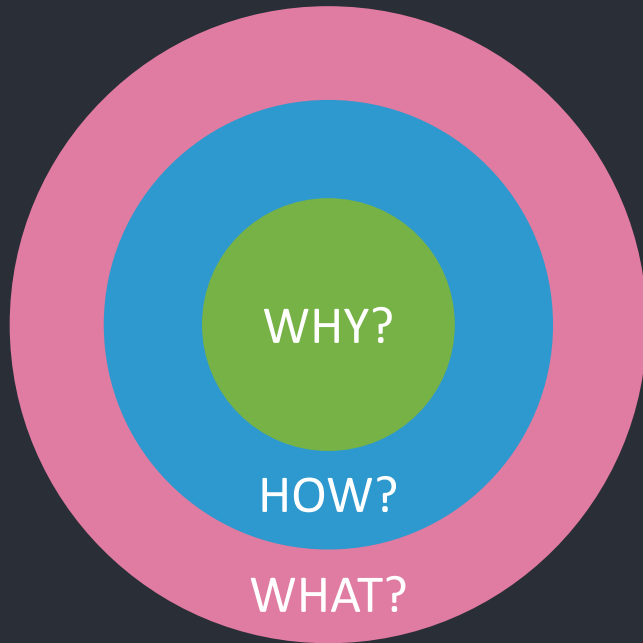


A highly differentiated strategy and market proposition
Delivering compelling commercial results
Built to scale



* Includes MeetingZone from June 2018 acquisition; 2013-16 exclude discontinued technology licensing line of business, which ended in Nov 2016; 2018 excludes non-recurring transaction costs and exceptional reorganisation costs relating to the acquisition of MeetingZone

Why? How? What?



LOOPUP EXISTS TO SOLVE A MAINSTREAM ADOPTION PROBLEM

- 68% of the enterprise world are still 'dialing in'
- Learning feature-rich software is difficult in real-time with guests
- So they stick with dial-in as the safe play

BY OFFERING SOFTWARE THAT REQUIRES NO LEARNING

- Features scope: less is more
- Intuitive, prescribed flow
- Minimalist UI design

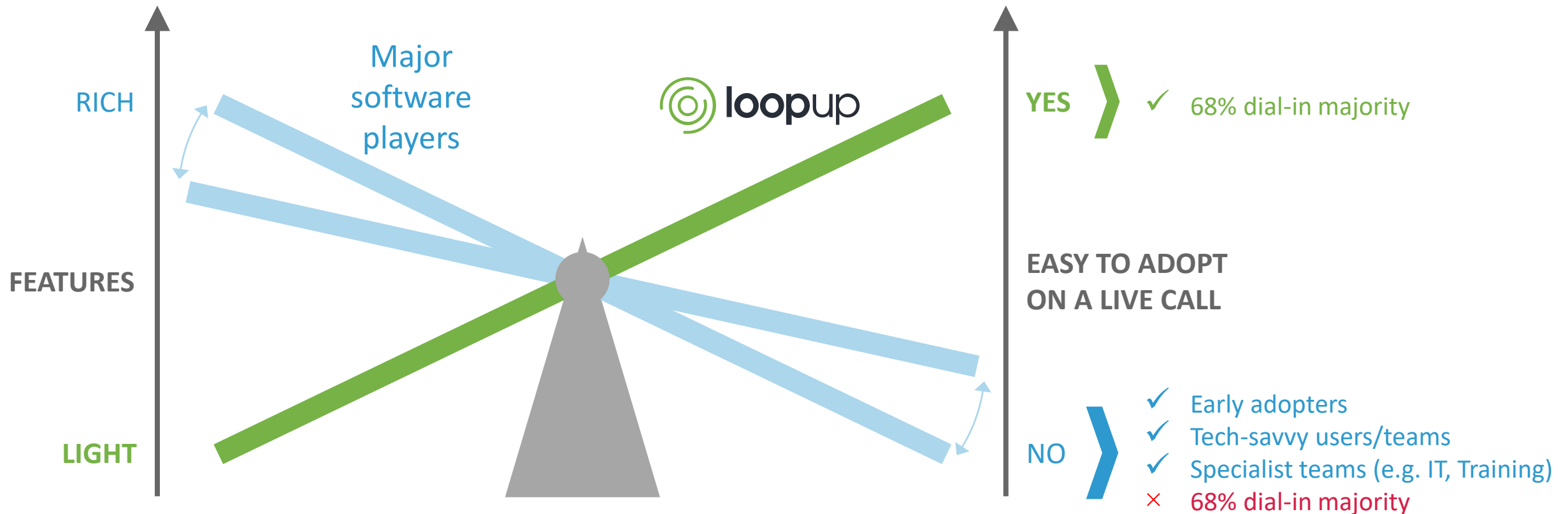
LOOPUP IS A PREMIUM SAAS SOLUTION FOR REMOTE MEETINGS

- For discerning, mainstream professionals on their important, day-to-day calls
- Audio quality first – every leg of every call
- Naturally guide users to a richer meeting experience – no training required

Competitive positioning



LoopUp has a contrarian approach to attract the mainstream majority



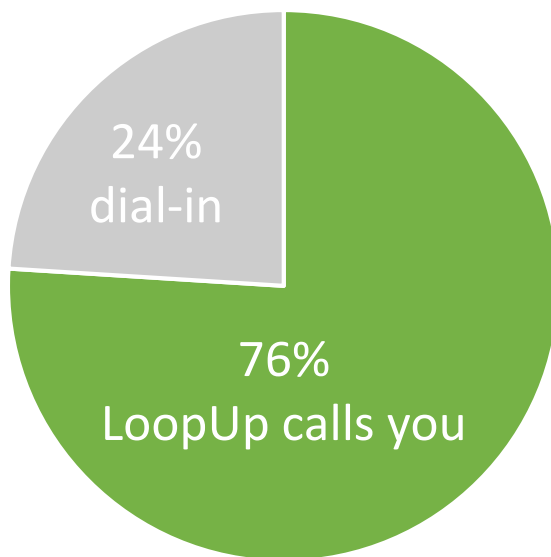
Competitive positioning

Strong user engagement that drives retention



USER PRODUCT ENGAGEMENT*

How LoopUp users are joining meetings



* All new LoopUp users since Jan-16

CUSTOMER RETENTION (2018)

5.5% gross revenue churn

(FY2015-17: 5.3%)

1.0% negative net churn

i.e. net growth**

(FY2017: 2.2% at FY2018 forex)

** Includes all accounts won more than 2 years prior to the calculation date

So, given our strategy and target market,
how might we think about adding video
into the LoopUp product?

Agenda



2:00pm	Coffee and registration
2:10pm	Welcome/Agenda
2:25pm	Introducing video – the LoopUp way
2:50pm	MeetingZone transition update
3:05pm	New product: 'Event by LoopUp'
3:20pm	Q&A 1 and Break
3:45pm	Clifford Chance case study
4:10pm	Deep dive 1: Pods
4:30pm	Deep dive 2: Lead Gen
4:45pm	Wrap-up
4:50pm	Q&A 2 followed by refreshments



Michael Hughes
co-CEO



Alex Breen
CPO

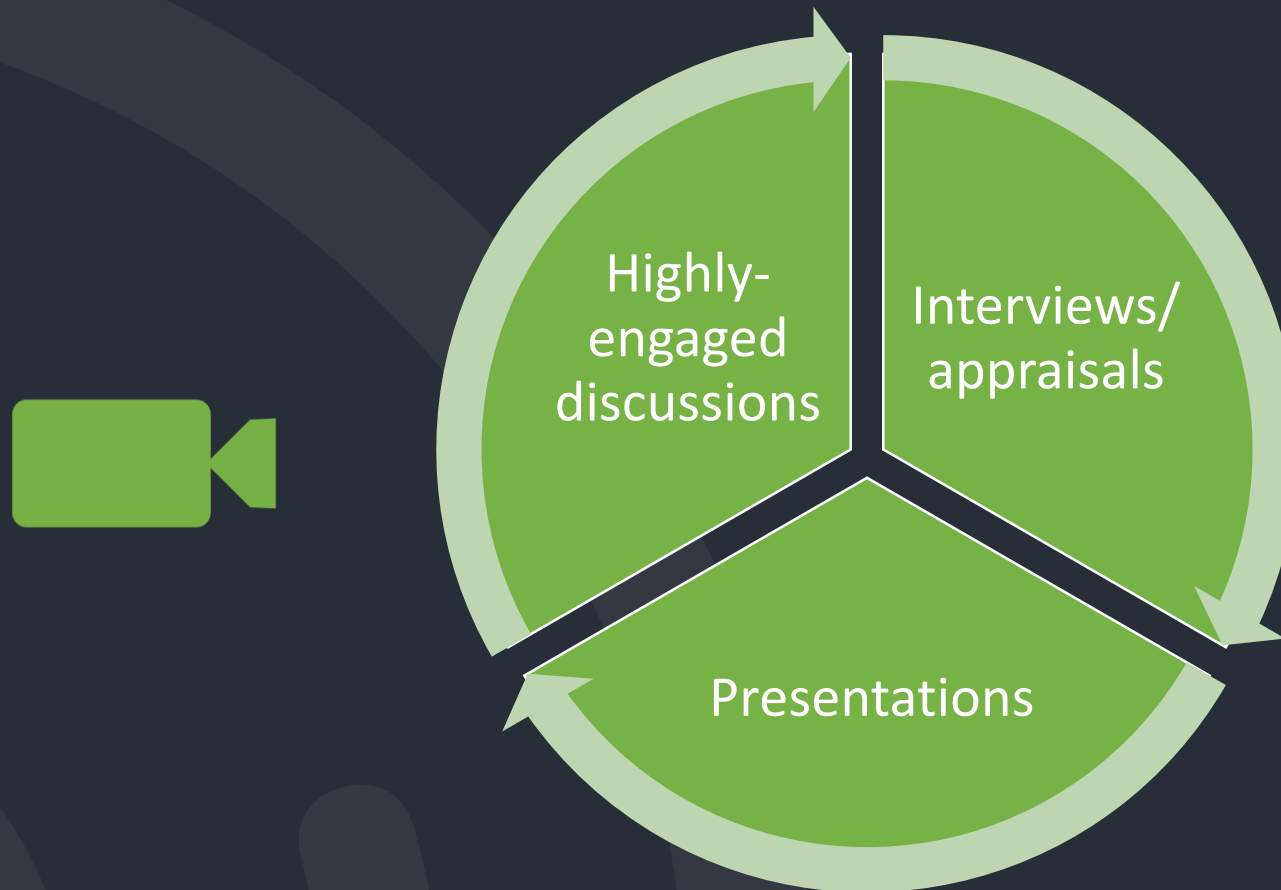


Jana Rhyu
Sr. Director,
Product

Video adds value in the right context...



But how should we implement for LoopUp's mainstream target market?



Participant join flow for 'Video First' products



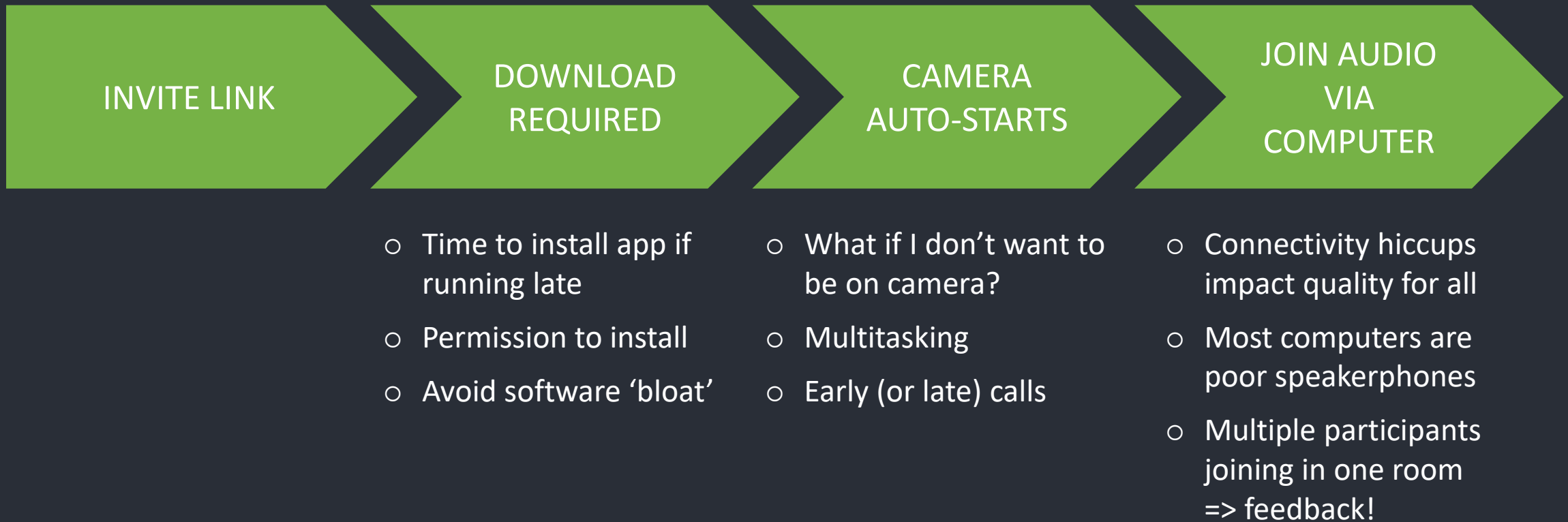
May be fine for part of the market, but what about the 68% who still dial in?

Zoom's 'Video First' user flow

Participant join flow for 'Video First' products



May work for early adopters, but what about the 68% who still dial in?



We need a very different approach for our market



DOWNLOAD REQUIREMENT



Get participants on the call quickly
No download required to participate!

CAMERA ANXIETY



Don't force camera on
Host invites video, if and when suitable

AUDIO CONSISTENCY

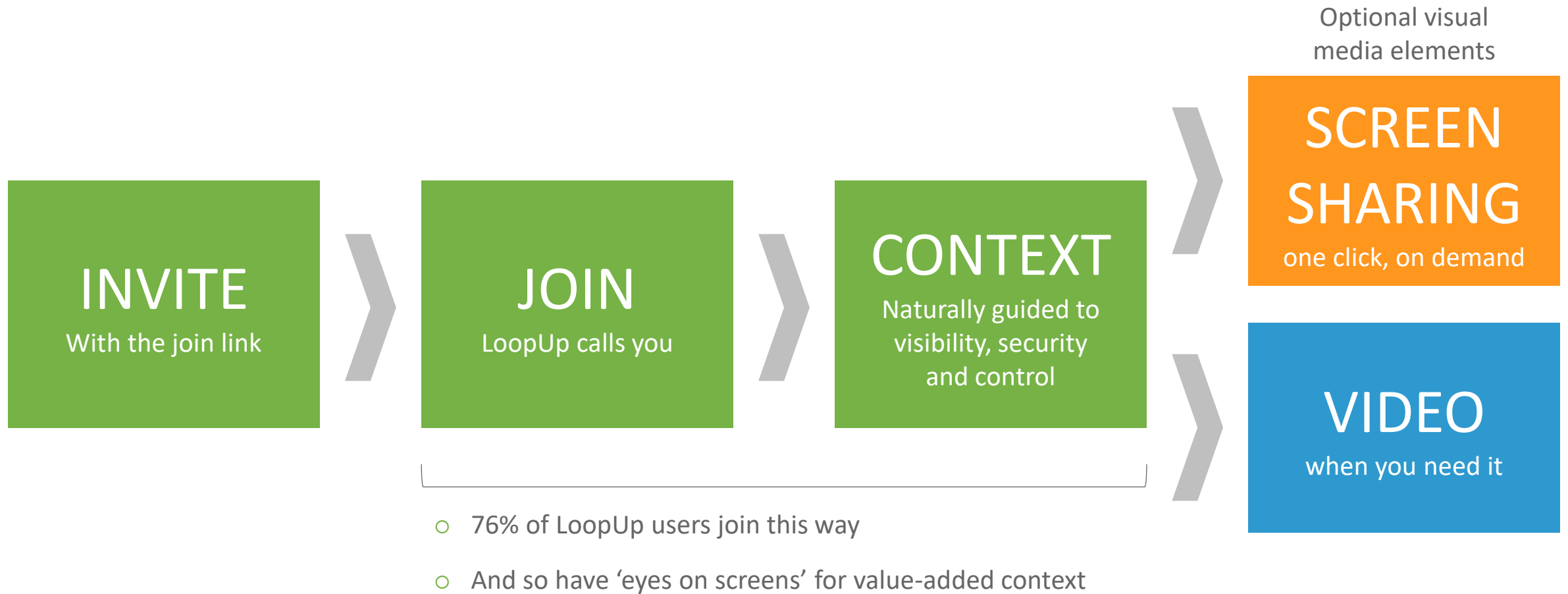


Separate audio and video
Audio quality not bandwidth-dependent

Demo



For LoopUp target market, a 'NO TRAINING FLOW' is key



Video – the LoopUp way



Audio first, video when you need it, in a guided 'flow'

GET PARTICIPANTS ON
THE CALL QUICKLY

DON'T COMPROMISE
AUDIO CONSISTENCY

ONLY ENABLE VIDEO
WHEN NEEDED AND
AT THE HOST'S
DISCRETION

SHOW PARTICIPANTS
WHAT THEY NEED TO
SEE WHEN THEY NEED
TO SEE IT

**NO DOWNLOAD
NEEDED**

**LEVERAGE THE PSTN
TO CONNECT
PARTICIPANTS**

**VIDEO LAST,
AND ONLY WHEN
REQUIRED**

**LOOPUP GUIDES YOU
THROUGH!**

Go-to-market rollout plan



Expands addressable market, enhances proposition, and offers additional source of value-added revenue

Pricing

- Just pay for it if you use it
- Per-minute, per-person showing/viewing video
- As per screen sharing

Rollout

- Phased rollout from today through Q319
- Same approach we took for screen sharing

Agenda



2:00pm	Coffee and registration
2:10pm	Welcome/Agenda
2:25pm	Introducing video – the LoopUp way
2:50pm	MeetingZone transition update
3:05pm	New product: 'Event by LoopUp'
3:20pm	Q&A 1 and Break
3:45pm	Clifford Chance case study
4:10pm	Deep dive 1: Pods
4:30pm	Deep dive 2: Lead Gen
4:45pm	Wrap-up
4:50pm	Q&A 2 followed by refreshments



Ben Fried
VP, Group Commercial

MeetingZone acquisition – rationale recap

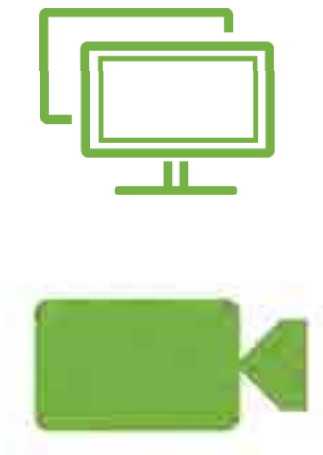


Transition MeetingZone audio business to LoopUp platform



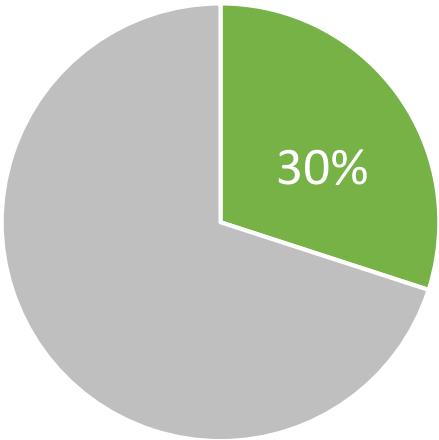
ADOPT LOOPUP PRODUCT CHARACTERISTICS

Opportunity to delight customers with a better product and change churn/retention characteristics



AMPLIFY PRODUCT NETWORK EFFECT

>30% of new LoopUp business comes from a network effect in the LoopUp product

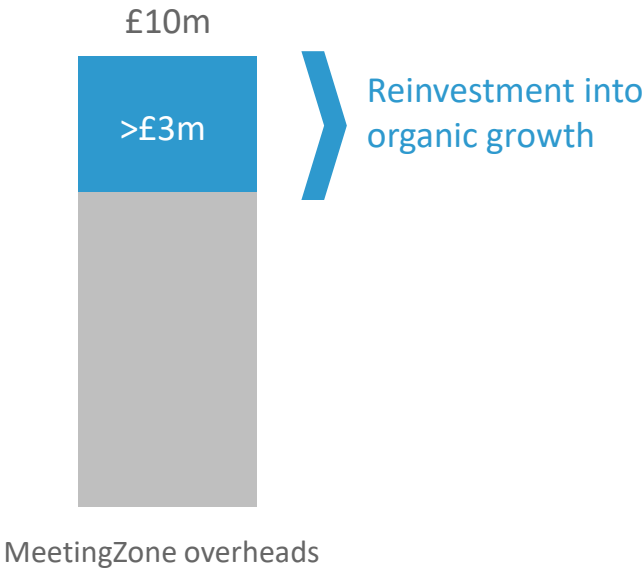


Source: 2017 LoopUp data



COST SAVINGS TO REINVEST IN ORGANIC GROWTH

>£3 million of annual overhead cost has been saved following the acquisition



Key transition project



2 key phases to transition c.£11m of MZ audio revenue

Sep 18 – Jul 19

Phase 1

Managed transition

- Larger and/or more complex accounts
- Transition to LoopUp just like any normal account win
- Pitched as an upgrade at grandfathered rates

Aug-Sep 2019

Phase 2

Lift-and-shift

- Automated transition of all other accounts
- Dial-in numbers and access codes unchanged
- Phased approach

Key transition assumptions



Overall positive

NET NATURAL CHURN
PRIOR TO TRANSITION

Assumption
at the point
of acquisition

~~10%~~ p.a.

Latest view

Marginally
worse

- Similar loss rate but no new MZ sales

LOSS AT THE POINT
OF TRANSITION

~~15%~~

Materially
better

- Of 253 accounts met so far in Phase 1, only 8 intend not to transition (c. 2% of revenue)

UPLIFT POST
TRANSITION

~~6%~~

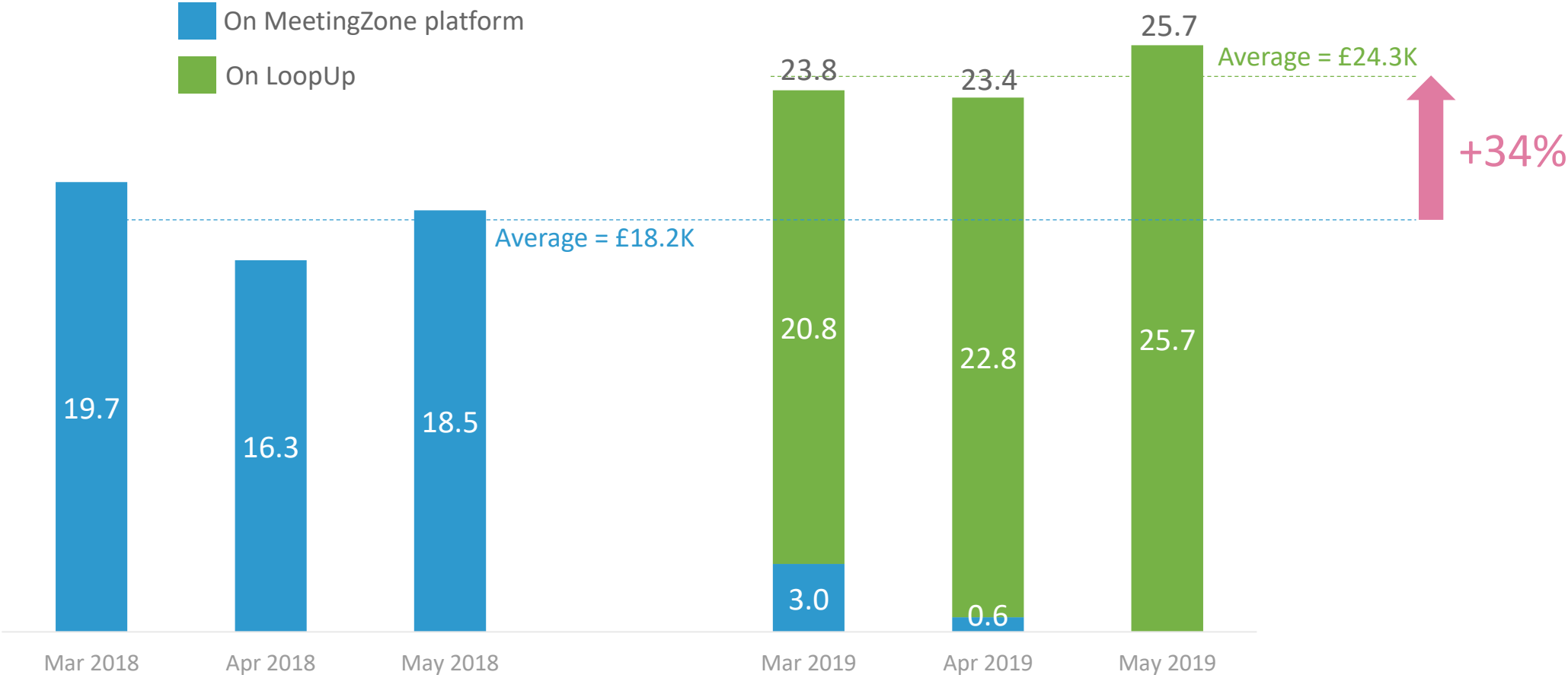
Better

- Really strong early uplift results on Phase 1 transitions

Early phase 1 transitions



34% revenue uplift from first 10 transitioned customers



Agenda



2:00pm	Coffee and registration
2:10pm	Welcome/Agenda
2:25pm	Introducing video – the LoopUp way
2:50pm	MeetingZone transition update
3:05pm	New product: 'Event by LoopUp'
3:20pm	Q&A 1 and Break
3:45pm	Clifford Chance case study
4:10pm	Deep dive 1: Pods
4:30pm	Deep dive 2: Lead Gen
4:45pm	Wrap-up
4:50pm	Q&A 2 followed by refreshments



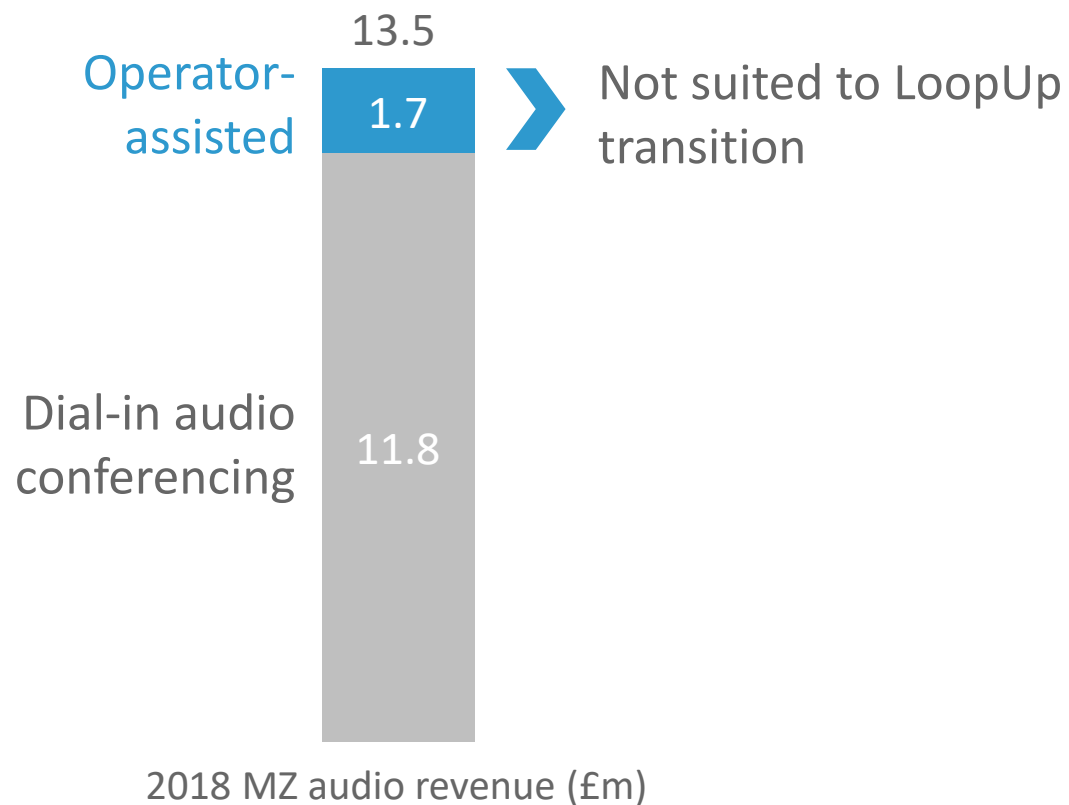
Elin Morgan
Head of Event

Challenge and opportunity

An unexpected growth engine



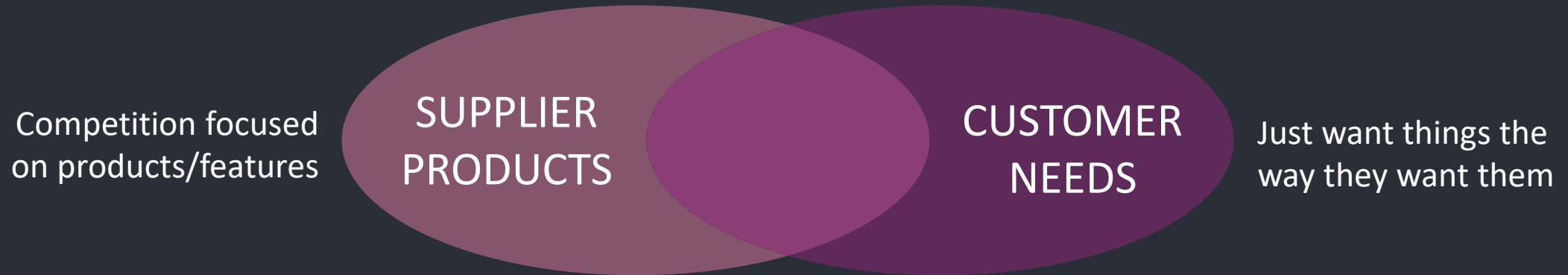
THE CHALLENGE



THE OPPORTUNITY

- Large market
 - Operator-assisted: c.\$0.4b*
 - Wider webcasting: >\$2.5b**
- Untapped LoopUp cross-sale potential
- High gross margin
- Experienced team of operators
- Infrastructure
 - Otherwise redundant £3m investment in bridges
- Mismatch between supply and demand

Mismatch between supply and demand



NOT TAILORED TO NEEDS



- Confusing product options
- Convoluted booking process and unclear steps

COMMUNICATIONS



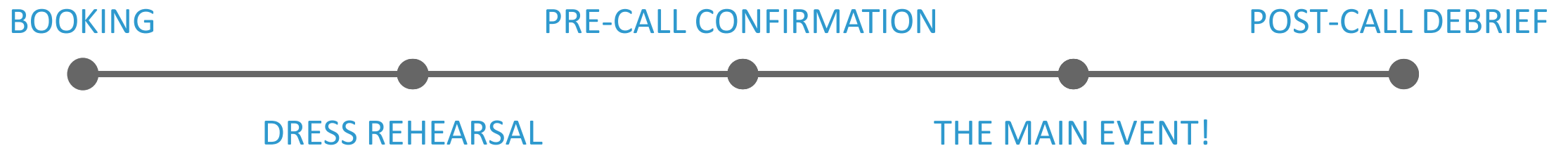
- No single point of contact
- Variable operator quality
- No one guiding me through

Introducing 'Event by LoopUp'

Differentiated through PEOPLE



A hand-held, 'white-glove' experience from end to end:



Operational plan

Growth!

Operations

- Leverage existing MZ infrastructure and capacity
- Q319: replicate Cardiff operations in Boston
- 'Operator Academy'
 - Exceptional, consistent execution
 - Career progression path

Go-to-market

- Rebrand
- Marketing messaging to promote differentiation
- Cross-sell through LoopUp account management and pods

Product

- New online booking tool to assist sales/operator staff and customers
- Simplified, transparent pricing
- Extend offer into webcasting

“It went incredibly well; the minister was very pleased. Mollie was superb as our customer service contact and as our Operator, and a real pleasure to work with.

Totally professional, highly competent, incredibly helpful, and hand-held us throughout the sheer weirdness of doing this sort of event.

After the practice call, we felt 100% more confident about it all, and that confidence wasn't misplaced as she handled everything smoothly and without fuss”

Major British Government Department

Agenda



2:00pm	Coffee and registration
2:10pm	Welcome/Agenda
2:25pm	Introducing video – the LoopUp way
2:50pm	MeetingZone transition update
3:05pm	New product: 'Event by LoopUp'
3:20pm	Q&A 1 and Break
3:45pm	Clifford Chance case study
4:10pm	Deep dive 1: Pods
4:30pm	Deep dive 2: Lead Gen
4:45pm	Wrap-up
4:50pm	Q&A 2 followed by refreshments

Agenda



2:00pm	Coffee and registration
2:10pm	Welcome/Agenda
2:25pm	Introducing video – the LoopUp way
2:50pm	MeetingZone transition update
3:05pm	New product: 'Event by LoopUp'
3:20pm	Q&A 1 and Break
3:45pm	Clifford Chance case study
4:10pm	Deep dive 1: Pods
4:30pm	Deep dive 2: Lead Gen
4:45pm	Wrap-up
4:50pm	Q&A 2 followed by refreshments



Andrew Birch
Sr. Director, Pods



C L I F F O R D
C H A N C E

From dial-in to dial-out:

How Clifford Chance transformed their remote meetings

Andrew Birch

Senior Director, Global Sales



ABOUT CLIFFORD CHANCE

- One of the world's pre-eminent law firms
- Operates across 32 major financial centres in Europe, Asia Pacific, the Americas and the Middle East

“We consider how investing in smart technology can improve value and outcomes for clients.”



ABOUT LOOPUP

- Premium remote meetings provider
- 17 offices and more than 2,000 clients, including 30% of the UK's top law firms

“Our mission is to provide a better and more secure experience on important, day-to-day remote meetings.”

LEGAL IT NEWS VIEWS REPORTS

loopup
Lexipio

LoopUp signs with Clifford Chance

Global News

LoopUp Group plc, the premium remote material contract renewal with leading glob

The mini
confere
Americas

LoopUp signs significant contract renewal with law firm Clifford Chance

LoopUp Group plc, the premium remote material contract renewal with leading glob



MORNINGSTAR Research by Morningstar

LoopUp Renews Conference Call Contract With Law Firm Clifford Chance

LoopUp (AIM: LOOP) - Research Meetings With LoopUp Group PLC on Friday announced a "material"

18 December 2021 11:00 AM

LoopUp (AIM: LOOP) - Research Meetings With LoopUp Group PLC on Friday announced a "material" contract renewal with law firm Clifford Chance.

Learn about the benefits of fund flow analysis.
[Download our guide](#)

SmartFeed **LoopUp signs three-year contract renewal with Clifford Chance**

LoopUp signs three-year contract renewal with Clifford Chance

12 20
£20
£20

RELATED NEWS

THE MOST READ

London open: Stocks flat as pound rallies: Sino-US talks eyed

Wednesday newspaper updates: Brexit, bitcoin, Paddy Power, tax avoidance

TYPICAL ISSUES WITH DIAL-IN CONFERENCING



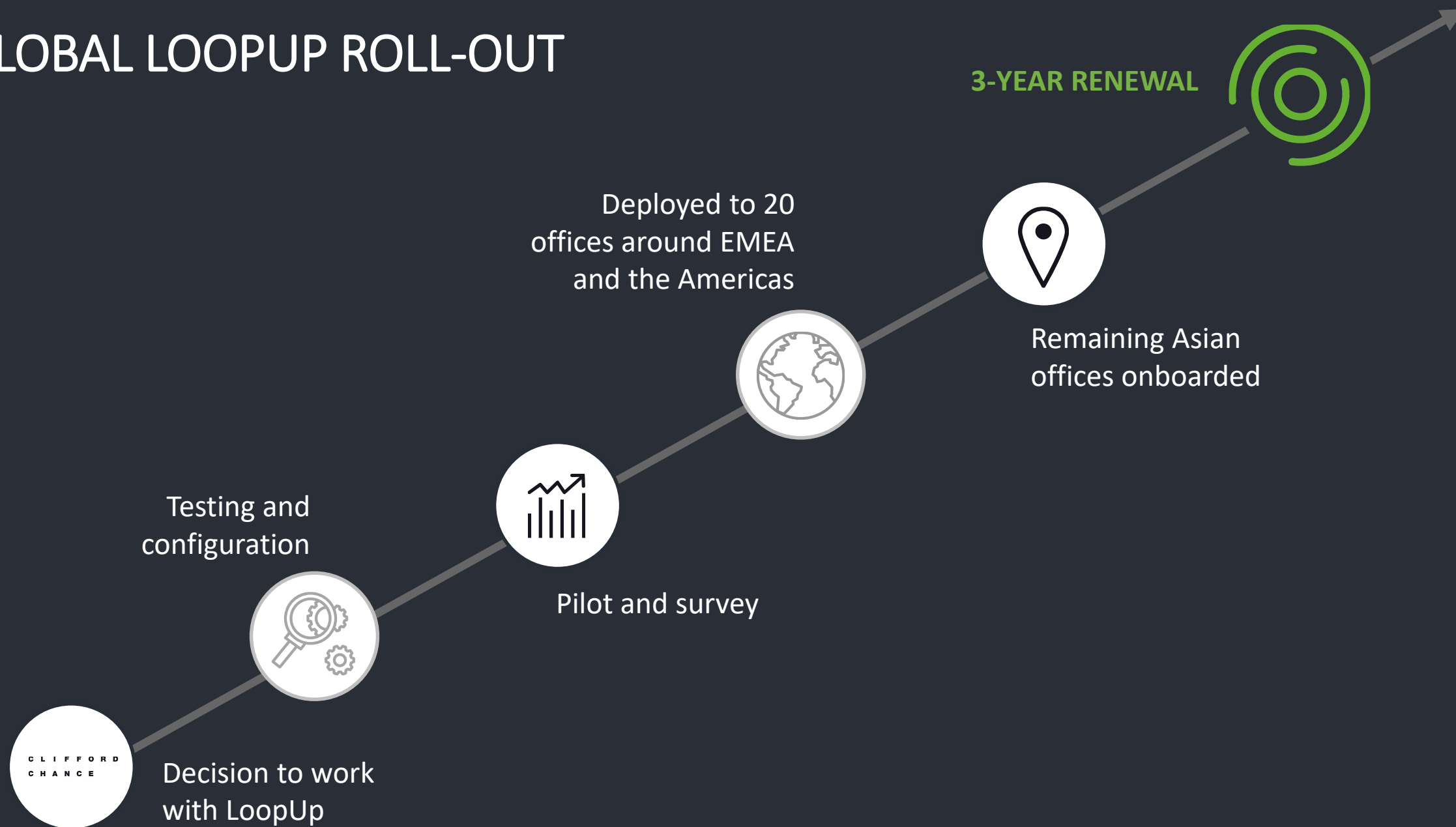
CLIFFORD
CHANCE

“Who just
joined?”

“Who’s that
speaking?”

“Who has
all the
background
noise?”

GLOBAL LOOPUP ROLL-OUT



CLIFFORD CHANCE PRIORITIES



CLIFFORD
CHANCE

LIKED BY LAWYERS



Ease-of-use to inspire
widespread adoption

SECURITY



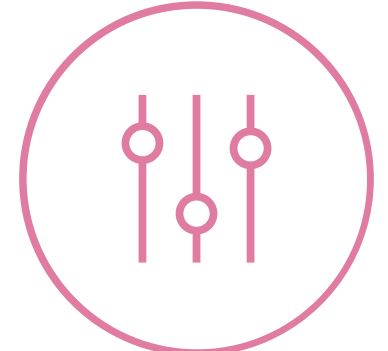
Enterprise grade security
and data protection

PREMIUM CALL QUALITY



Reliable, consistent call
quality, globally

INTEGRATION

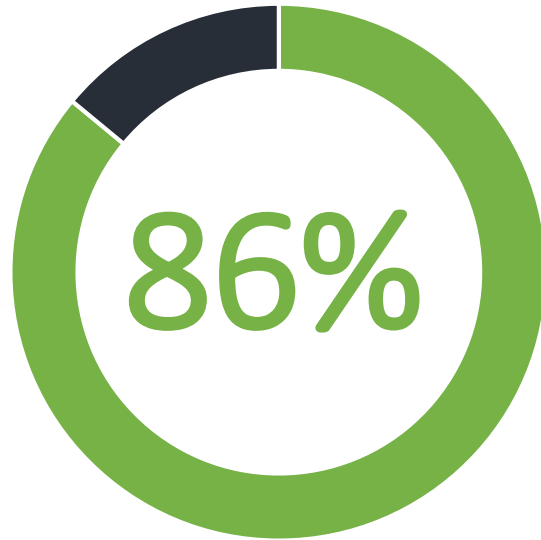


Integrates with
existing business tools
and processes

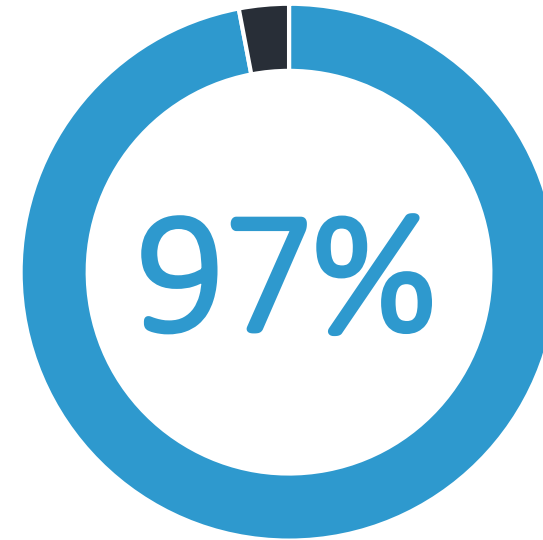
APPEAL TO - AND ADOPTION BY - LAWYERS



CLIFFORD
CHANCE



The 3,855 users are
no longer dialing in
on 86% of their calls



Are using mobile
app and/or
Outlook add-in

A MORE SECURE WAY TO MEET



CLIFFORD
CHANCE

- State-of-the-art tier-3 data centres globally
- Data protection and GDPR policies
- ISO27001 certification globally
- **THE PRODUCT**



ONLY THE HIGHEST QUALITY CALLS, EVERY TIME

- PSTN audio rather than VoIP
- Objective PESQ scoring
- 'Tromboning' solved



CLIFFORD
CHANCE

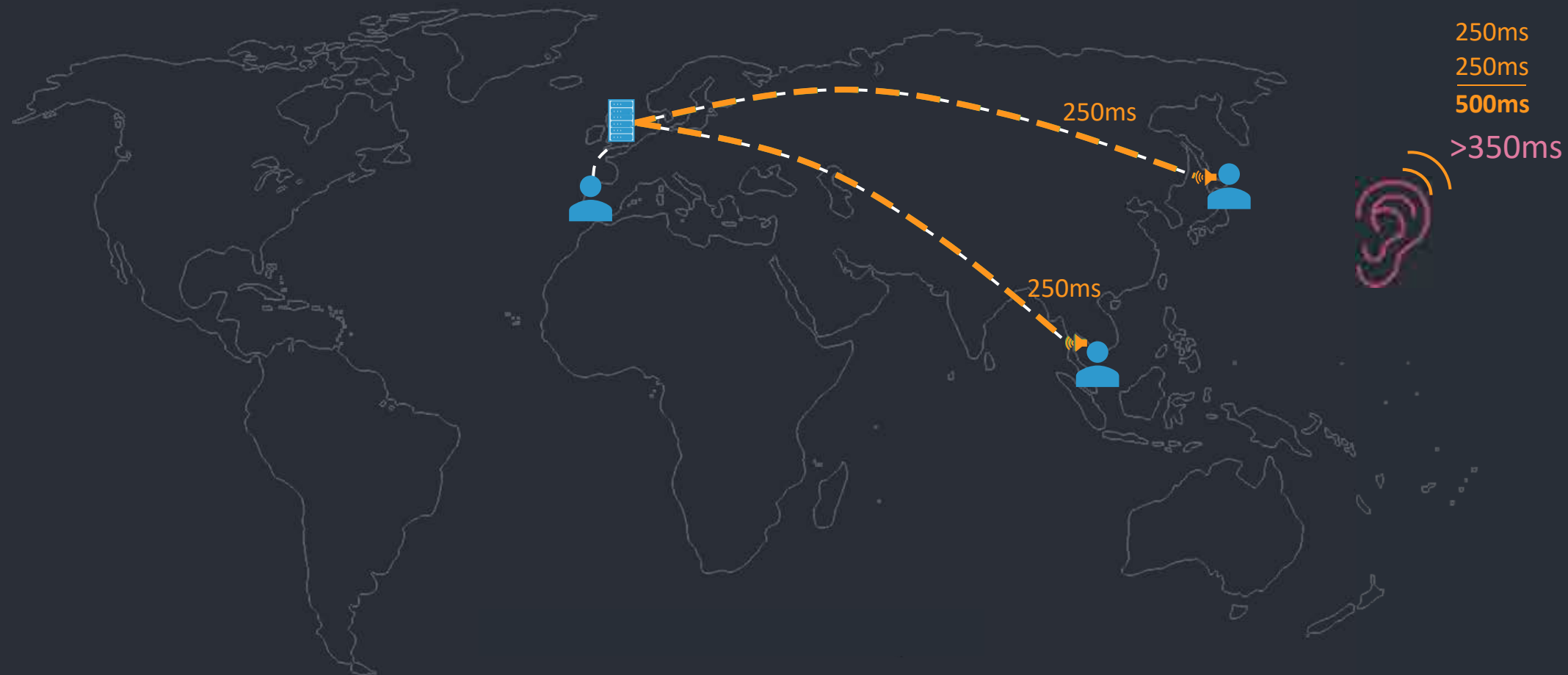


GLOBAL CALL QUALITY

“TROMBONING”



CLIFFORD
CHANCE

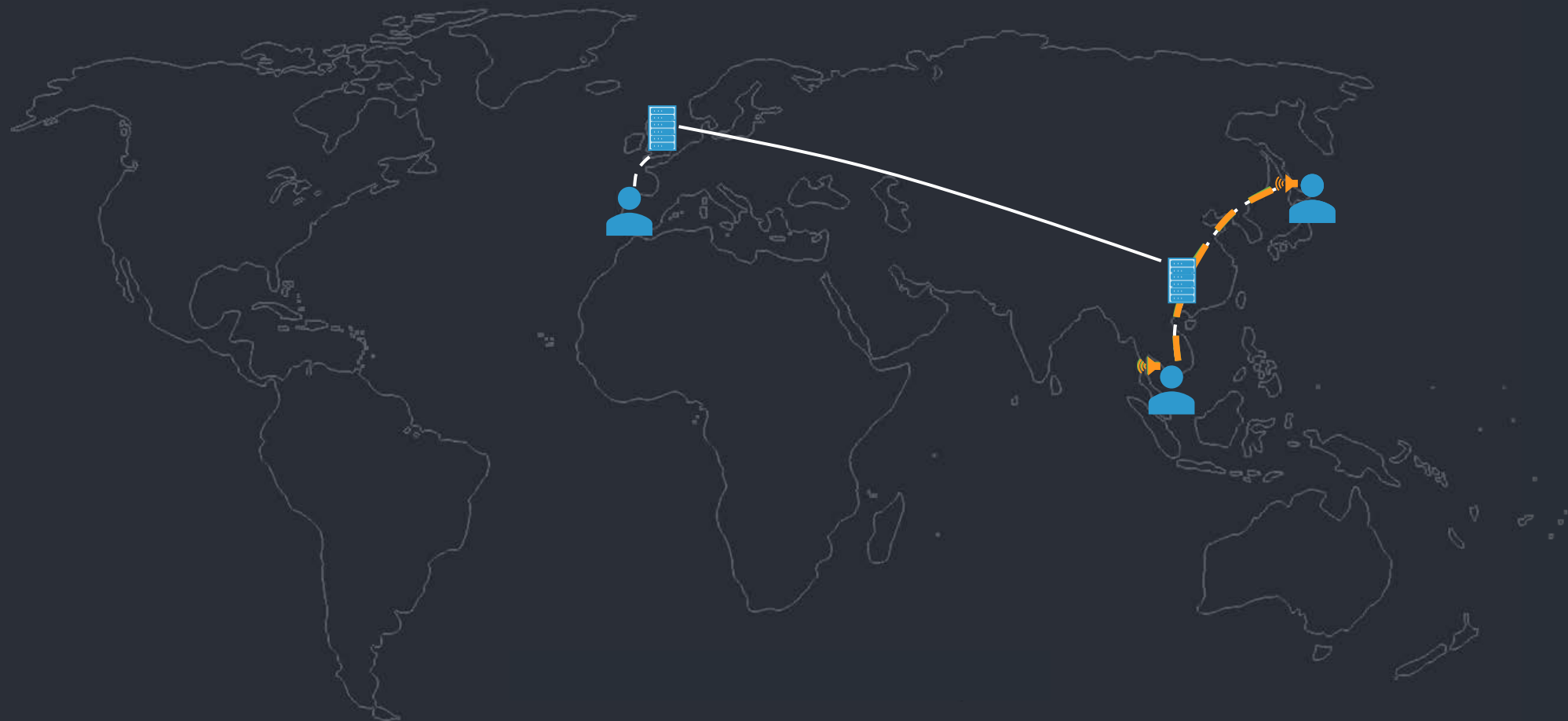


GLOBAL CALL QUALITY

DISTRIBUTED BRIDGING ARCHITECTURE



CLIFFORD
CHANCE



INTEGRATES WITH EXISTING BUSINESS TOOLS AND PROCESSES



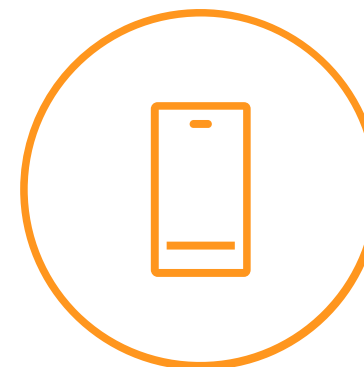
CLIFFORD
CHANCE



OUTLOOK



SSO



MOBILE APPS



CLIFFORD
CHANCE

“Our people have
really taken to LoopUp”

Paul Greenwood
CIO, Clifford Chance

Agenda



2:00pm	Coffee and registration
2:10pm	Welcome/Agenda
2:25pm	Introducing video – the LoopUp way
2:50pm	MeetingZone transition update
3:05pm	New product: 'Event by LoopUp'
3:20pm	Q&A 1 and Break
3:45pm	Clifford Chance case study
4:10pm	Deep dive 1: Pods
4:30pm	Deep dive 2: Lead Gen
4:45pm	Wrap-up
4:50pm	Q&A 2 followed by refreshments

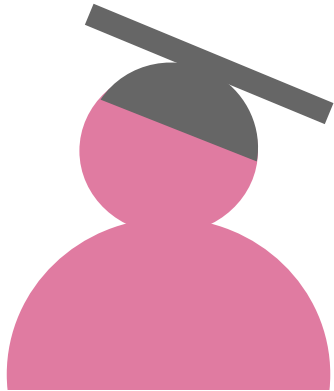


Marcus Greensit
COO

The genesis of pods

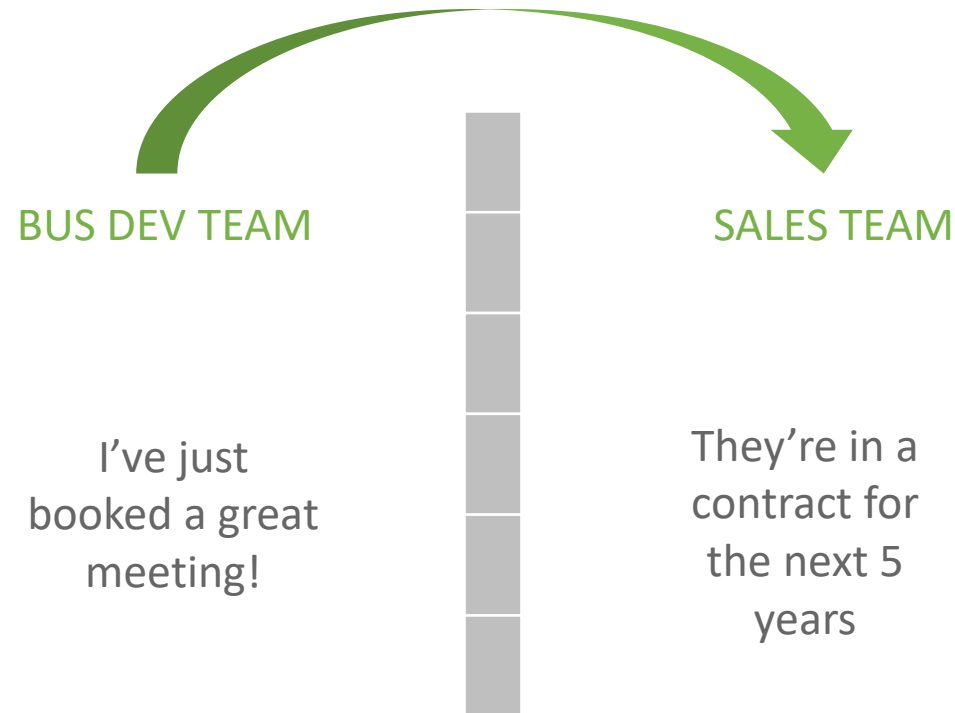
Pre-pod challenges and inefficiencies

INCONSISTENT HABITS



Graduates performed better than tenured sales reps

MISALIGNED INCENTIVES



INDIVIDUALISTIC

co-CEO:

"How's it going?"

Junior sales person:

"Great thanks. Had a really interesting meeting with the CIO of McKinsey yesterday."

co-CEO:

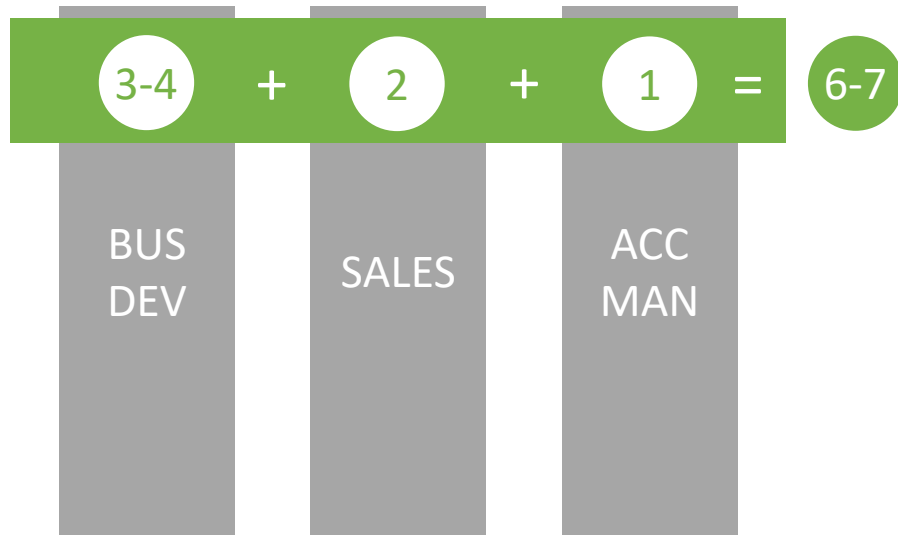
"Wow – fantastic. Who was at the meeting?"

Junior sales person:

"Oh, just me..."

LoopUp Pods

Proprietary approach to team selling



- Cross-functional teams of 6-7 people
- Bonused solely as a team
- Hired without sales experience; trained our way
- To highly structured methods and processes
- Workflow integrated into Salesforce.com



BEST FOOT FORWARD



PLAYING TO STRENGTHS



SELF-POLICING



SENSE OF OWNERSHIP

Pod training

Sharing best practice



Continuous Training



High Quality

Shared Best Practice

Continually Evolving

 **SCALE**

Pod metrics



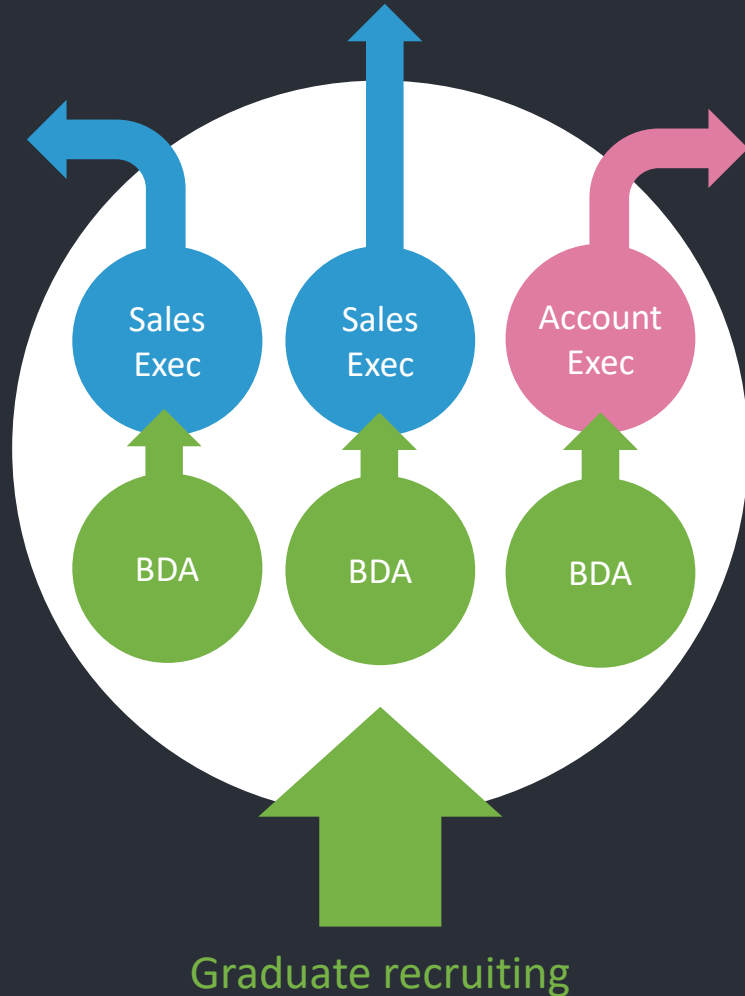
Consistently strong return on investment

New annual recurring gross margin

		2016	2017	2018
Output per pod	>	£379K	£362K	£368K
Return on every £1 invested (incl. increasing marketing spend from 2016-18)	>	£0.77	£0.75	£0.73

How pods naturally grow

Natural pods growth of 25-30% p.a.



- University-leaver hiring
- c. 18-24 months to progress from a more junior BDA to a more senior sales/account exec
- c.40% attrition along the way
- As there become too many sales/account execs, they 'mushroom out' to form new pods
- More juniors are then recruited to back-fill the vacant junior BDA roles



c.25-30% ANNUAL GROWTH IN PODS

Acceleration through 'Pod Academy'



A dynamic lever to accelerate – not replace – natural expansion of pods

THE ACADEMY

- Career change hiring
- 3-months intensive training
- Goal: match skills of junior hires post 2 years
- Pod Academy 1: 14 achieved goal
- Pod Academy 2: Germany and France focus with Aug 19 start date
- Expect to average 13 quota-effective pods during FY2019

PROGRESS TO DATE IN THE FIELD

- 4 months out: progress is on track
- Pipelines are already at 46% of norm
- Closed 17 deals



Agenda



2:00pm	Coffee and registration
2:10pm	Welcome/Agenda
2:25pm	Introducing video – the LoopUp way
2:50pm	MeetingZone transition update
3:05pm	New product: 'Event by LoopUp'
3:20pm	Q&A 1 and Break
3:45pm	Clifford Chance case study
4:10pm	Deep dive 1: Pods
4:30pm	Deep dive 2: Lead Gen
4:45pm	Wrap-up
4:50pm	Q&A 2 followed by refreshments



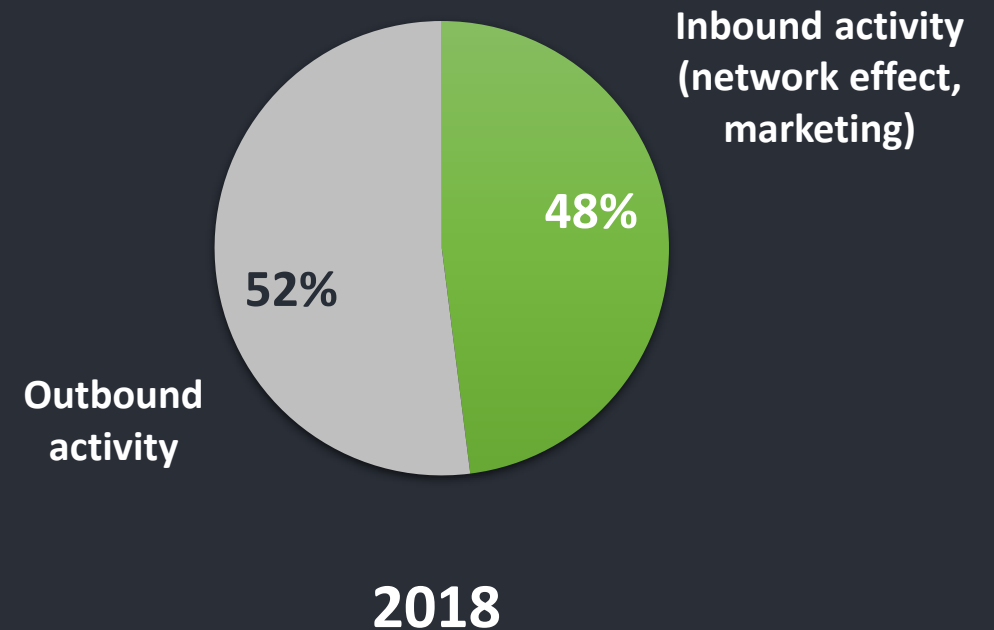
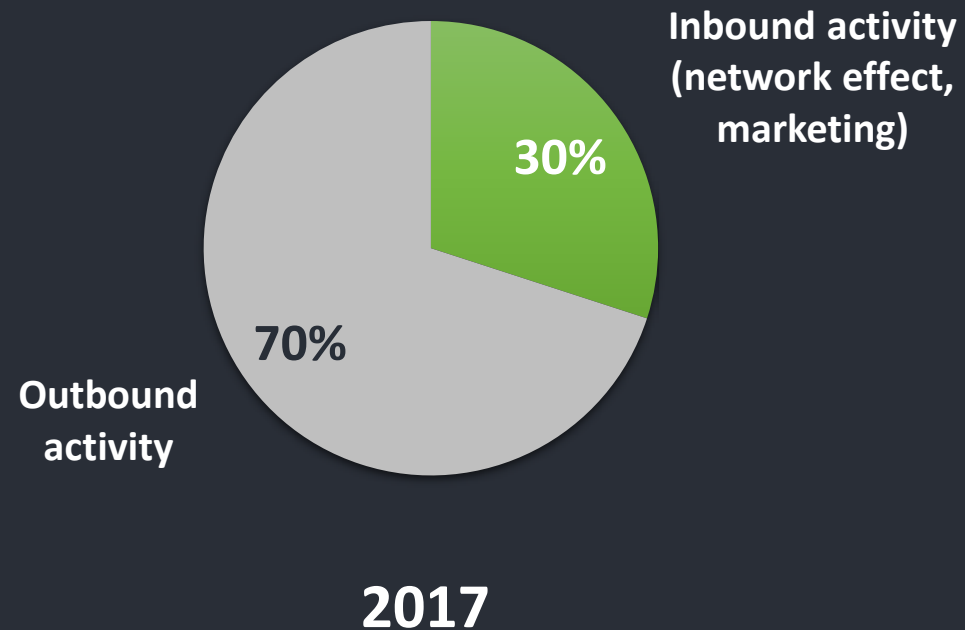
Rob Jardine
CMO

We started ramping our marketing activity in 2018...



... with a clear commercial impact

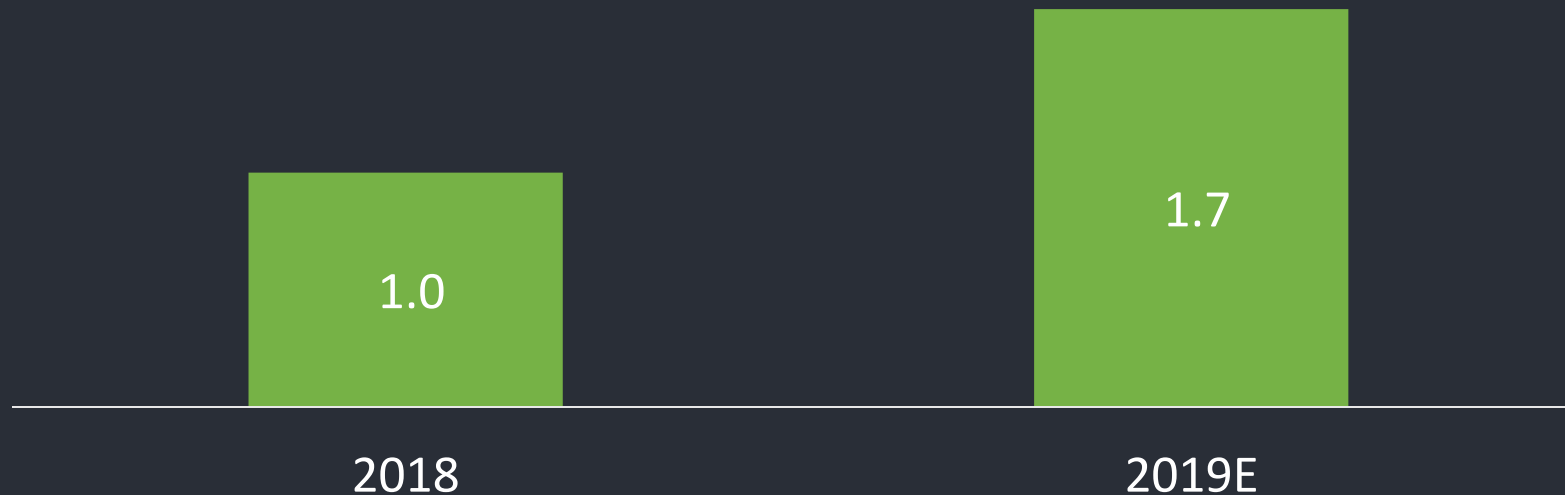
NEW REVENUE BY OPPORTUNITY SOURCE



We are continuing to increase our marketing investment in 2019



MARKETING SPEND £m



**MARKETING SPEND
AS % OF REVENUE**

2.9%

3.3%

Marketing priorities for 2019



**Develop world-class
marketing capabilities**



**Build brand awareness
and engagement**



**Generate
inbound leads**

We're clear about the core story to tell...



Most users still dial in to conference calls with numbers and codes...

How enterprise users are joining conference calls



...in spite of the poor dial-in experience

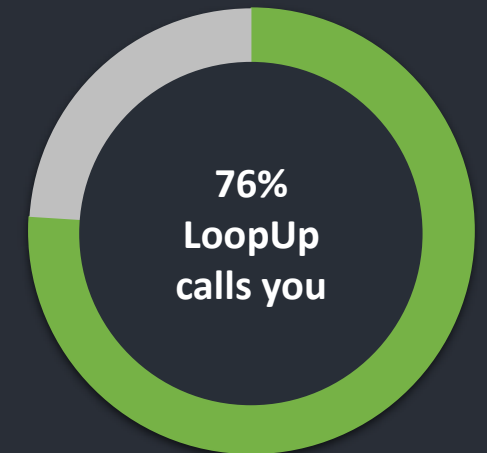


LoopUp overcomes common adoption barriers...

- ✓ Designed for mainstream
- ✓ Not overloaded with features
- ✓ No training required
- ✓ Reliable, high quality experience

...leading to improved business outcomes

How LoopUp users are joining conference calls

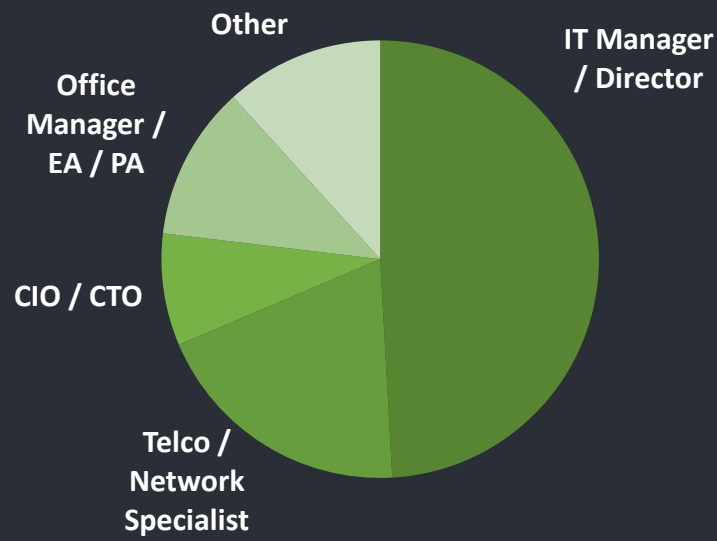


...and the audience we want to reach



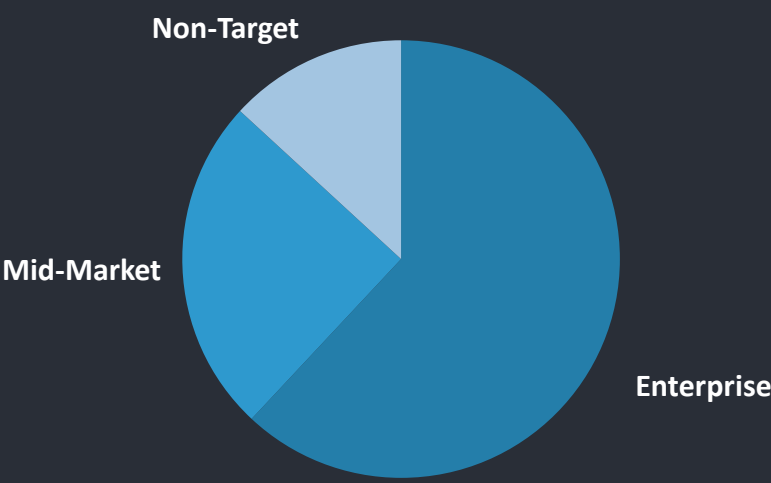
Senior IT professionals...

LOOPUP CLIENT BASE BY REVENUE:
PRIMARY DECISION MAKER



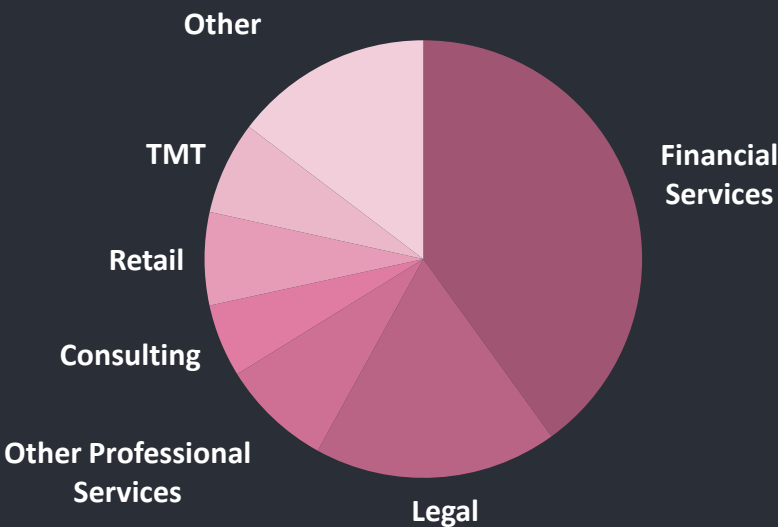
...at enterprise or mid-market businesses...

ACCOUNT SIZE

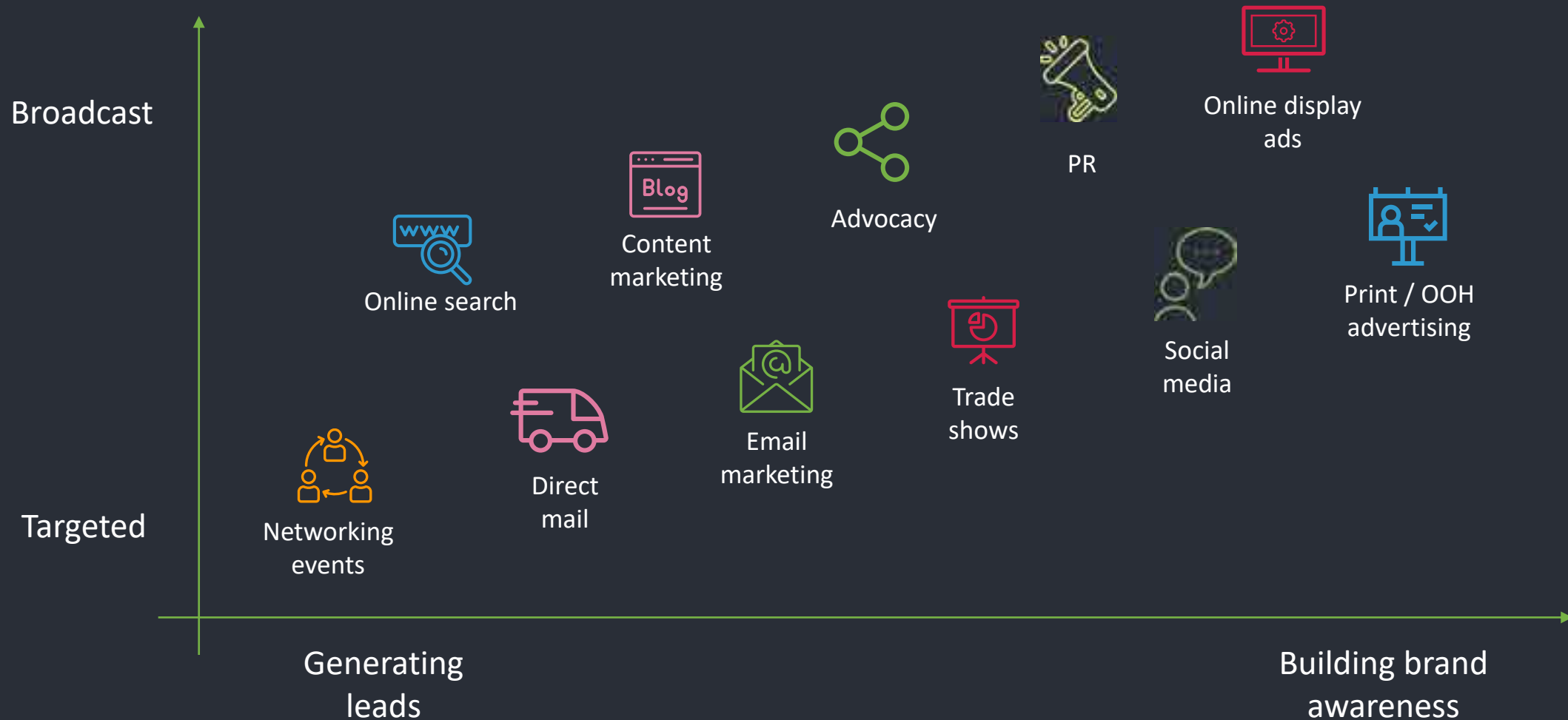


...in industries where premium remote meetings are important

INDUSTRY SECTOR



We target users and decision makers at various points in the sales cycle





Print / OOH
advertising

Wales vs. Ireland Six Nations Rugby, March 2019





Print / OOH
advertising

England vs. Pakistan Cricket ODI, May 2019





Print / OOH
advertising

Subway adverts New York City, May 2019





Networking
events

EA Reception London, May 2019





Direct
mail

Video Brochure Campaign US, UK and Australia, Jan – Apr 2019








**240
sales meetings
in 4 months
from this
campaign**

*“The video brochure was very
impressive and well received”*

**Operations Director,
Global Markets Company**

Other 2019 YTD marketing highlights

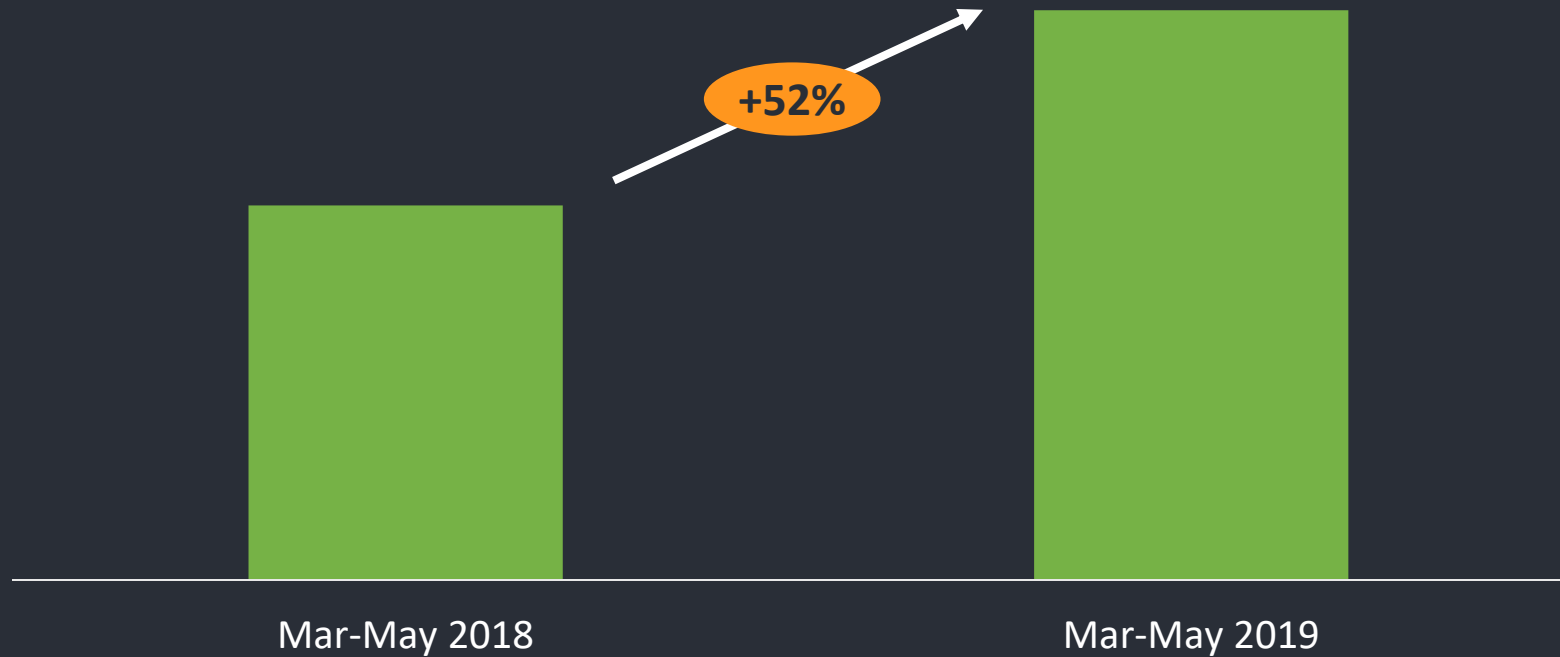


	Activities	Impact	
	Website	Localised loopup.com in 6 languages (Spanish, German, French, Swedish, Simplified and Traditional Chinese)	52% increase in leads from localised websites
	Email marketing	Targeted bi-monthly content to over 60,000 validated decision makers	10x increase in clicks from emails
	Social media	Daily posts to LinkedIn, Twitter and Facebook	3x increase in social media engagement
	Industry events	Major industry events and trade shows	100% increase in events sponsored
	Advocacy	Power users encouraged to review LoopUp	4.5/5 on Capterra (42 reviews) 4.3/5 on Gartner (16 reviews)

And it's working! 2019 marketing activities are driving significant pipeline growth



FIRST CUSTOMER MEETINGS
(LOOPUP SALES QUALIFIED LEADS)



Agenda



2:00pm	Coffee and registration
2:10pm	Welcome/Agenda
2:25pm	Introducing video – the LoopUp way
2:50pm	MeetingZone transition update
3:05pm	New product: 'Event by LoopUp'
3:20pm	Q&A 1 and Break
3:45pm	Clifford Chance case study
4:10pm	Deep dive 1: Pods
4:30pm	Deep dive 2: Lead Gen
4:45pm	Wrap-up
4:50pm	Q&A 2 followed by refreshments

A highly differentiated strategy and market proposition

Delivering compelling commercial results

Built to scale

Agenda



2:00pm	Coffee and registration
2:10pm	Welcome/Agenda
2:25pm	Introducing video – the LoopUp way
2:50pm	MeetingZone transition update
3:05pm	New product: 'Event by LoopUp'
3:20pm	Q&A 1 and Break
3:45pm	Clifford Chance case study
4:10pm	Deep dive 1: Pods
4:30pm	Deep dive 2: Lead Gen
4:45pm	Wrap-up
4:50pm	Q&A 2 followed by refreshments



Thank you

And refreshments...